

# **FY – 2006-07**

## **BUDGET SUMMARIES**

### **IRCAC**

- LIBRARY
- PARK & RECREATION

### **COSHAC**

- CORRECTIONS
- FIRE
- HUMAN SERVICES
- MEDICAL EXAMINER
- POLICE

**Submitted By:**  
**OFFICE OF THE COMMISSION AUDITOR**




**BOARD OF COUNTY COMMISSIONERS  
OFFICE OF THE COMMISSION AUDITOR**

**M E M O R A N D U M**

**TO:** Sally Heyman, Chairperson  
and Members, Intergovernmental, Recreational, and Cultural Affairs  
Committee

Rebeca Sosa, Chairperson  
and Members, Community Outreach, Safety & Healthcare Administration  
Committee

**FROM:** Charles Anderson   
Commission Auditor

**DATE:** July 12, 2006

**SUBJECT:** Budget Summaries

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As directed by Chairman Joe A. Martinez, the Office of the Commission Auditor has prepared Budget Summaries for selected departments. Some departments were initially selected because of their impact on the general fund.

These reports reflect information included as part of the FY 2006-07 Proposed Resource Allocation Plan (PRAP). Also included are selected line items for each department extracted from the PRAP, with additional explanations provided. Additional information and analyses will be forthcoming prior to the Budget Hearings in September 2006.

## **Library Department**

### **Summary of FY 2006-07 Budget Submission**

#### **Issues impacting the department's FY 2006-07 budget include:**

##### **Public Service**

- An enhancement is needed to meet patron demand for increased number of hours. This increase will allow the Library to open Country Walk to five-day service and provide additional hours of service at Hialeah Gardens and Tamiami, which will bring entire Library System to a minimum of full five-day operations per week. This will allow the Department to move towards the ultimate strategic goal of six-day operations per week systemwide.
- The Department is implementing a new service for the delivery of Library materials to patrons home. It is anticipated that this new program will service a new segment of the citizens of Miami-Dade County who are not presently active Library patrons.
- In FY 2006-07, The Library Department will begin implementation of the Self-Checkout stations at all library facilities. The self-checkout stations provide library patrons who do not need assistance, additional means of checking out library materials.

##### **Outreach Programming & Special Services**

- The S.M.A.R.T. program started in FY 02/03. This is the Library's response to overwhelming requests from both parents and children for homework assistance. The department needs to continue the growth and expansion of the S.M.A.R.T. Program in order to handle the new libraries coming on- line.

##### **Administration and Support Services**

- During the current year, the Library will complete development of a comprehensive security plan. This plan is to include deployment of security surveillance equipment and services throughout the Library System. This money will fund the implementation of the plan for FY 2006-07.
- With the new library facilities coming on-line and the aging of their current facilities, there is a need for additional maintenance staff. Currently, the Department has four maintenance repairers and one AC mechanic to provide ongoing repairs and maintenance to all 40 facilities and to provide any necessary build-out for the interior of new library facilities. As it stands, with their current staffing levels, the Library is unable to maintain these buildings at a reasonable level of service response and has been unable to perform any preventative maintenance on existing facilities therefore; I am recommending that these two overage positions be approved to assist the Department in their support services area.

**Department Revenues:**

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Ad Valorem Fees	\$48,148	\$53,920	\$61,416	\$72,776	\$72,776	\$86,749
PROP	Carryover	\$9,311	\$17,230	\$15,990	\$8,282	\$16,069	\$16,176
PROP	Miscellaneous Revenues	\$2,393	\$4,403	\$1,866	\$1,384	\$1,450	\$1,429
STATE	State Grants	\$2,937	\$2,553	\$2,962	\$2,000	\$2,599	\$2,000
TOTAL REVENUE		\$62,789	\$78,106	\$82,234	\$84,442	\$92,894	\$106,354

- FY 2006-07 operating revenues are increasing by \$21.9 million or 25.9% from the FY 2005-06 Budget due primarily to:
  - \$14.0 million increase in Ad Valorem Fees
  - \$7.9 million increase in Carryover
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$43.6 million or 69.4% due primarily to:
  - \$38.6 million increase in Ad Valorem Fees
  - \$6.9 million increase in Carryover
  - (964,000) decrease in Miscellaneous Revenues
  - (\$937,000) decrease in State Grants

**Department Expenditures:**

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$19,748	\$21,902	\$22,492	\$25,482	\$24,703	\$28,008
	Overtime Salary	\$107	\$131	\$157	\$76	\$179	\$99
	Fringe	\$4,753	\$6,160	\$6,714	\$7,827	\$7,172	\$8,127
	Overtime Fringe	\$14	\$19	\$23	\$11	\$28	\$15
	Other Operating	\$20,937	\$33,329	\$36,374	\$49,700	\$40,833	\$66,047
	Capital	\$0	\$575	\$406	\$1,346	\$3,803	\$4,058
TOTAL OPERATING EXPENDITURES		\$45,559	\$62,116	\$66,166	\$84,442	\$76,718	\$106,354
	Debt Services	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0
	OthNonOper	0	0	0	0	0	0
	IntraDepartmental	0	0	0	0	0	0
TOTAL EXPENDITURES		\$45,559	\$62,116	\$66,166	\$84,442	\$76,718	\$106,354

- FY 2006-07 operating expenditures are increasing by \$21.9 million or 25.9% from FY 2005-06 Budget due primarily to:
  - \$2.5 million increase in Salary
  - \$304,000 increase in Total Fringes
  - \$16.3 million increase in Other Operating
  - \$2.7 million increase in Capital
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$60.8 million or 133.4% due primarily to:
  - \$8.3 million increase in Salary
  - \$3.4 million increase in Fringes
  - \$45.1 million increase in Other Operating
  - \$4.0 million increase in Capital

### **Payments To Other Departments:**

Department (to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07 Base Budget Submission Top of Form
	(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	
County Manager's Office	Library Operations	Yes	\$68	\$56	\$0	\$0	\$0	\$0
County Attorney's Office	County Attorney's Office - Legal Services	No	\$0	\$50	\$50	\$50	\$50	\$0
Communications	Communications Department - Promotional Spots Program	No	\$0	\$85	\$85	\$85	\$85	\$85
<b>Total Transfer to other Departments</b>			<b>\$68</b>	<b>\$191</b>	<b>\$135</b>	<b>\$135</b>	<b>\$135</b>	<b>\$85</b>

- FY 2006-07 total payments to other departments are decreasing by (\$50,000) or (37%) due primarily to the County Attorney's Office.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments have increased by \$17,000 or 25%.

### **Payments From Other Departments:**

There are no payments to other departments reported.

**Personnel Positions and Salaries and Fringes:**

full-time positions only

Top of Form			Count
Activity			
Bottom of Form	Changes	Date	+/-
FY 2005-06 Final Adopted Budget		10/1/2005	540
Administration and Support Services	Additional staffing	01/31/2006	5
Outreach Programming & Special Services	Additional staffing	01/31/2006	3
Public Service	Additional Staffing	01/31/2006	7
Administration and Support Services	Part-Time to Fulltime Conversions	01/31/2006	11
Computer Personnel	Additional staffing		3
Maintenance Personnel	Additional staffing		2
FY 2006-07 Budget Submission		2/1/2006	<b>571</b>
FY 2006-07 Proposed Budget			<b>571</b>

- FY 2006-07 personnel costs total \$36.2 million, which includes \$28.0 million of salaries, \$8.1 million of fringes and \$99,000 in overtime. The Department has 571 positions which is an increase of 31 positions from the FY 2005-06 adopted budget; 20 new and 11 Part-Time to Full-Time conversions.
- FY 2006-07 personnel costs are increasing by \$2.9 million or 8.5% from the FY 2005-06 Budget.

**Vacant Personnel Positions:**

As of June 30, 2006, there are 21 vacancies reported.

**Proposed New Efficiencies:**

There are no new efficiencies reported.

**Budget Adjustments:**

There are no budget adjustments anticipated.

## Library Department Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Administrative Reimbursements-Operations	26240	\$1,535	\$1,466	\$1,688	\$1,744	\$1,744	\$1,901
2	Contract Temporary Employee Costs	21510+21513	\$38	\$12	\$18	\$10	\$10	\$10
3	Rent: County-owned	25190	\$1,433	\$1,433	\$1,433	\$2,474	\$2,474	\$3,112
4	Rent: Leased store fronts	25511	\$836	\$1,018	\$970	\$1,054	\$1,200	\$1,284
5	Security Service	22310	\$462	\$630	\$784	\$850	\$865	\$1,251
6	Travel Costs	31210	\$57	\$64	\$44	\$50	\$60	\$65
7	Transfer Reimbursements Communication	31420	\$85	\$85	\$85	\$85	\$85	\$85
8	Transfer Reimbursements County Attorney Legal Services	26260	\$0	\$50	\$50	\$50	\$50	\$0
9	Transfers and Reimbursements	26260	\$68	\$56	\$0	\$0	\$0	\$0
10	Administrative Reimbursements-COR	53231	\$0	\$291	\$326	\$0	\$0	\$0

### Comments/Additional Details for Highlight Line Items

1. Administrative reimbursement is determined by OSMB, based on formula as percentage of the Library Operating expenditures.
2. The department employs temporary labor to conduct specific or unforeseen special projects such as removal of materials of materials from library after disaster or prior to major renovations.
3. The department currently has two branch libraries in the GSA owned properties (South Dade Government Center and Caleb center)
4. Since FY 2001-02 the department this opened 8 storefront Leased (rental) facilities to enhance library services in the communities that did not have any library services.

## **Library Department Review of Selected Line Items**

5. The department has been employing contracted security guard to provide much needed security services at all branch facilities.
6. The traveling budget allows the department to attend local and national Library conference such as the American Library Associations.
7. Fees determined by the Budget office to offset the cost of the Miami Dade Promotional Spot Program.
8. Attorney Fees will no longer be charged for handling legal services to the departments.
9. General and administrative reimbursement for Capital Expenditures
10. General and administrative reimbursement for actual construction cost to CICC.



## Capital Projects

### CAPITAL FUNDED REQUESTS REVENUE SUMMARY 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Library

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	5,065	5,840	1,030	560	1,215	1,840	2,260	705	29,550	43,000
<b>Total:</b>	<b>5,065</b>	<b>5,840</b>	<b>1,030</b>	<b>560</b>	<b>1,215</b>	<b>1,840</b>	<b>2,260</b>	<b>705</b>	<b>29,550</b>	<b>43,000</b>
<b>Other County Sources</b>										
Miami-Dade Library Taxing District	14,551	21,803	26,631	21,612	7,527	2,900	2,900	2,900	2,900	89,173
<b>Total:</b>	<b>14,551</b>	<b>21,803</b>	<b>26,631</b>	<b>21,612</b>	<b>7,527</b>	<b>2,900</b>	<b>2,900</b>	<b>2,900</b>	<b>2,900</b>	<b>89,173</b>
<b>State of Florida</b>										
Florida Department of State	0	0	500	0	0	0	0	0	0	500
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
<b>Department Total:</b>	<b>19,616</b>	<b>27,643</b>	<b>28,161</b>	<b>22,172</b>	<b>8,742</b>	<b>4,740</b>	<b>5,160</b>	<b>3,605</b>	<b>32,450</b>	<b>132,673</b>

### CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Library

Recreation and Culture

(\$ in 000s)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Library Facilities – New</b>									
BUILDING BETTER COMMUNITIES LIBRARY PROJECTS	0	0	0	0	0	0	0	23,945	23,945
COUNTRY WALK BRANCH LIBRARY	88	6,077	2,025	0	0	0	0	0	8,190
COUNTY COMMISSION DISTRICT 02 BRANCH LIBRARY B	1,837	2,363	1,013	0	0	0	0	0	5,213
DORAL BRANCH LIBRARY	2,004	452	3,138	0	0	0	0	0	5,594
HIALEAH GARDENS BRANCH LIBRARY	1,505	849	749	1,498	0	0	0	0	4,601

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**  
**2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Library

**Recreation and Culture**

	(\$ in 000s)		<b>PRIOR</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>FUTURE</b>	<b>TOTAL</b>
INTERNATIONAL MALL BRANCH LIBRARY			1,784	1,729	0	0	0	0	0	0	3,513
KENDALE LAKES BRANCH LIBRARY			1,900	3,000	2,127	0	0	0	0	0	7,027
KILLIAN BRANCH LIBRARY			2,000	1,688	3,806	1,688	0	0	0	0	9,182
NARANJA BRANCH LIBRARY			2,161	3,000	1,875	0	0	0	0	0	7,036
PINECREST BRANCH LIBRARY			1,100	1,000	1,582	0	0	0	0	0	3,682
<b>Library Facilities - Repairs and Renovations</b>											
LIBRARY FACILITIES - REPAIR/MAINTENANCE			10,420	2,995	3,460	4,115	4,740	5,160	3,860	6,835	41,585
NORTHEAST REGIONAL LIBRARY			1,200	2,500	3,110	2,190	0	0	0	690	9,690
SHENANDOAH BRANCH LIBRARY			317	1,618	0	0	0	0	0	0	1,935
WEST DADE REGIONAL LIBRARY			500	0	0	0	0	0	0	980	1,480
	<b>Department Total:</b>		<b>26,816</b>	<b>27,271</b>	<b>22,885</b>	<b>9,491</b>	<b>4,740</b>	<b>5,160</b>	<b>3,860</b>	<b>32,450</b>	<b>132,673</b>

## **Park and Recreation Department Summary of FY 2006-07 Budget Submission**

### **Issues impacting the department's FY 2006-07 budget include:**

- **Staffing Issues** - Maintaining higher than budgeted full-time attrition levels (FY 06-07 attrition reduced from 7% to 6%; natural attrition is ~4.5%) to cover necessary part-time staffing levels required for programming, unable to establish positions with current attrition levels, for non-general fund activities including special taxing districts, positions funded by grants (Children's Trust, CAA) and fees & charges and construction and development that are funded by capital funding without re-classing existing vacancies, unable to meet park staffing standards (19-1 ratio) due to inadequate funding
- **Hurricane Impacts** - Department incurred revenue loss and expenses not reimbursed from FEMA; Funding requested for hurricane preparedness and recovery, and Canopy Replacement
- **Capital Equipment** - Coordinating with GSA to acquire heavy fleet equipment by participating in the policy replacement program (transferring of the department's COR allocation to the operating budget)
- **Facility Maintenance** – Levels of deferred and lifecycle maintenance increasing due to insufficient funding to keep up with aging facilities. Deteriorating condition of assets is increasing safety and liability concerns. Customer satisfaction and overall department and county image affected by maintenance levels falling below standard. Long range planning and scheduling performance hindered for lifecycle maintenance activities that would pro-long asset life and condition. The Department has requested \$550K for Program Maintenance, which is scheduled facility maintenance with periodic service and repairs to prevent unforeseen occurrences. COR request submitted to address lifecycle maintenance needs relating to courts, playgrounds, pools, walkways, ballfields, roofs, and building painting. Overall facility maintenance strategy will offer balanced, efficient approach to improving asset condition
- **Recreation Management System** - A web-based recreation and fitness registration, membership, facility reservation and revenue tracking system, will enable users to view all program schedules and availability and permit users to register and pay for programs on the internet or at any facility. Membership cards can be provided for attendance, facility reservation and point-of-sale tracking. The system will enhance customer service, attendance, revenue and management reporting (performance measurement, account reconciliation and budget preparation). The total project cost is ~1.4 million (\$950k committed in operating budget, carryover and reallocating ETSD resources). The department was awarded \$450k through the IT Governance Business Case process
- **Golf** - A number of infrastructure and player amenity issues are needed to ensure that the department can position itself to not only grow the golf market share but also to retain and protect the market share it currently enjoys. These include but are not limited to: Funding for a new golf

promotional campaign to promote the Crandon Golf Course and Country Club of Miami; Renovation/installation of cart paths at Crandon, Palmetto, Briar Bay, Greynolds and on the East Course at the Country Club of Miami; Renovate and/or construct additional restrooms Palmetto, Briar Bay and Greynolds golf courses. Renovations to the clubhouses at both Country Club of Miami and Palmetto Golf Course; Construct equipment wash-down areas at all six golf courses and a chemical mixing area at the Country Club of Miami to bring into compliance with existing environmental regulations; Renovation of tees and greens on the East Course at the Country Club of Miami. Grounds maintenance equipment has also become a major concern and funding of \$549,500 has been requested for grounds maintenance equipment for the Golf Division. This however, should only be considered a start to establishing an ongoing and funded equipment replacement program for golf operations. The increased fuel costs, repair parts for aging equipment and lack of productivity as a result of equipment down time has negatively effected the department's ability to maintain its golf product to an acceptable standard

- Arts & Culture - Dade County Auditorium - Loss of primary renter, Florida Grand Opera, resulting in projected 45% loss in bookings, resulting in revenue loss of \$277,200; Competing with new Performing Arts Center for rentals; Necessary technical upgrades to accommodate presenters production needs; Adequate staff to assist in increased programming and revenue opportunities
- Planning - Funding to meet cost of critical projects that are not capital funded. Ongoing commitments include: recurring costs for analysis of CDMP applications, incorporations and annexations, and property/asset management. Recreation program planning includes: recreation program plan and ongoing customer surveys and program evaluations. Planning for the future includes: future tasks for open space master plan, tennis system strategic plan, marina system strategic plan, and Trail Glades Range business plan
- Senior Programming - Funding (329k) is being requested to promote the Mayor's initiative to enhance services for seniors by establishing senior programs at (5) additional sites: Martin Luther King, Goulds, N&J Reach, West Perrine, and Westwind Lakes Parks (239k). Target 15 registrants per site. Senior Programs provide a variety of activities to include: dance lessons, arts and crafts, walking sewing, exercise sessions, field trips, oil painting, card/board games, etc. In FY 04-05, the department offered senior programs at (6) sites (North Glade Park, Arcola Lakes Park, Jefferson Reeves Park, Rockway Park, Oak Grove Park, and West Perrine Neighborhood Center) and has approximately 310 registrants. Additionally, a Senior Programs Coordinator is being requested to coordinate and promote all of the Senior Program Sites (90k)

### Deering Estate Issues

- FY 05-06 end of year projection for earned revenue is \$66k higher than budget. This is mostly due to a soap opera filming by Telemundo that is anticipated to end in July 2006
- FY 06-07 proposed earned revenue is \$94k higher than FY 05-06 Budget. This is mostly due to the Love in Fall Jazz Concert, which is taking place in the Fall of 2006
- FY 06-07 proposed expenditures are \$200k higher than FY 05-06 Budget. Salaries and fringes increased by 5% (\$87k) for merit increases; commodities increased by 16% (\$113k). The commodities increase is mostly due to the additional expenses for the Love in Fall Jazz Concert; electrical services; fuel; and GSA fleet repairs

### Golf Issues

- Includes revenues and expenses associated with the operation and management of 6 golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, Haulover, and Palmetto
- The department submitted a funding request from COR for renovation of cart paths (900k) and restrooms (\$110K); Crandon Driving Range Lighting Installation (80k), construct new restroom at Palmetto Golf Course (\$400K), construction of a chemical mixing area at Country Club of Miami (350k), golf course equipment wash down areas per DERM regulations needed (\$150k each) at Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto, Crandon irrigation system replacement (\$150k), Country Club of Miami well installation (80k), pro shop and clubhouse renovations at Briar Bay (15k), Palmetto (100k) and Country Club of Miami (125k), tee curving installation at Country Club of Miami (40k) and bunker renovation at Greynolds (50k). The Palmetto Mini Golf Course is being funded separately. The last allocation from CORF provided to the golf courses was \$954K in FY 02
- The department's equipment needs significantly exceed the funding allocation historically received from COR. In order to achieve maximum revenue potentials, the golf division requires capital equipment funding for \$550,000
- Funding for a golf promotional campaign (\$150K) to promote Crandon and Country Club of Miami golf courses is needed to maximize revenues. Additionally, course improvements are needed
- End of year projection for revenues reflects a loss in revenues of \$180K due to hurricanes

### Marinas Issues

- Fee Increase/Capital Improvement Schedule - the marinas are proposing fee increases that are required to meet the debt payments on sunshine loans that have been needed to fund the marina's capital plan

- The department submitted a funding request from COR for the expansion of dry storage (non MOU) at Haulover (\$100k), Homestead Bayfront (\$30k), and Pelican Harbor (\$30k) marinas and the for the replacement of the fuel system leak detection system that is inoperative at Black Point Marina (\$75k)

#### Miami Metrozoo Issues

- The estimated revenue shortfall for being closed 13 business days due to Hurricane Wilma is \$134,200. It is anticipated that this revenue shortfall will be recovered. A capital expenditure of approximately \$380,000 towards start up costs for the safari cycle concession which is projected to generate revenues of \$293,000 in FY05-06 and \$312,000 in FY06-07. The giraffe feeding station is projected to open in summer 2006 which should prove to be a popular visitor amenity. With the number of new and expanded facilities that have been added recently or will be added in the next year, the zoo is proposing various service enhancements for FY06-07 that will enable it to meet the increasing level of service and ensure a high quality visitor experience

#### Park Operations Issues

- Expenses reflected in this activity include costs associated with providing services such as park security, equestrian center, tennis tournament, region offices, tennis centers, trail glades range, custodial services, track and field, campgrounds, toll booth operation, beach maintenance, programming partnerships, ballfield maintenance, special tax district management, and general costs such as utilities (electrical, water and sewer, waste collection), telephone services, exterminator services, elevator services, and fire services. The cost also includes 23% of costs associated with the Hickman building such as rent, telephones, copiers, etc
- The end of year projection includes expenses covered by carryover funds from FY 04-05 as approved by OSBM: an estimated payment of \$300K for the purchase of a beach scraper; \$200K for electrical repairs needed at the Crandon tennis stadium; \$199K for park furnishings and start up costs; and \$50K remaining for improvements to Norman & Jean Reach Park for a total of \$749K. The balance of the carryover that is not allocated is \$2.106 million
- End of year projection for revenues reflects \$550K in revenue loss due to the hurricanes. Expenses include hurricane related overtime costs of \$590K. The expense is reflected as a negative adjustment under non-operating expense

#### Development and Construction Issues

- Expenses reflected for this activity are net of reimbursements. Costs for staff time spent on capital projects is reimbursed by various funding sources - General Fund, SNP, QNIP, Impact Fees, Grants, and the Building Better Communities Bond
- Expenses include costs associated with the Planning and Development area - the Assistant Director's office, Architecture and Design, Construction and Maintenance, Planning and Research, and Project Management. Also included

are 31% of costs associated with the Hickman building such as rent, telephones, copiers, etc

- General fund is allocated to cover costs that are not funded by any other funding source. The general fund allocated to Planning and Research has not been sufficient to cover their activities. Planning activities are generally performed before a funding source can be identified for a park project. In addition, planning staff is required to participate in activities that must be subsidized such as research and preparation for responses to community councils; commissioner and citizen inquiries; developing presentations for community planning meetings; assisting the Annexation and Incorporation Office with information on current and proposed incorporations, etc

#### Grounds Maintenance Issues

- Expenses include grounds maintenance provided by roving crews; staff assigned at individual parks to perform grounds maintenance; natural areas management; tree crews; and contract work by the Landscape Agency
- The end of year projection includes \$521K in unbillable expenses due to hurricane recovery efforts. The amount is reflected as a negative adjustment under non operating expenses.

#### Park Programming Issues

- This activity includes costs associated with summer camps, after school programs, sports development programs, senior programs, eco adventures, learn-to-swim, and leisure access programs
- Expenses related to providing the Children's Trust programs do not impact the general fund

#### Arts and Culture Issues

- Expenses include cost of operating and managing the African Heritage Cultural Arts Center, Joseph Caleb Auditorium, and the Miami Dade County Auditorium; cost of providing the arts in the parks program, after school and summer programs
- Revenues in the base reflect a reduction due to the departure in May 2006 of the Florida Grand Opera, a primary lessee for the Miami Dade County Auditorium. The Department has submitted a grant proposal to the FDOS Division of Cultural Affairs for funds to purchase and installation of film equipment that will allow the auditorium to embark on a new revenue initiative. The Department submitted a funding request from COR for the film equipment for FY 05-06 that was not approved and has included the request again for FY 06-07 should the grant proposal not be funded (\$350K)
- The department submitted a funding request from COR for Joseph Caleb entrance sign installation and seat replacement (\$165K), African Heritage purchase and installation of lighting and sound equipment and A/C installation for the 2nd floor music building (\$350k), and replacement of the air handlers (55 yrs. old) at Miami Dade County Auditorium (\$500K)

#### Pools Issues

- The department currently has eight seasonal pools and six year round pools

#### CBO and Fairchild Tropical Botanic Garden Issues

- Carryover funds from prior years are segregated in Fund 040 Subfund 002

#### Administration Issues

- Expenses included in this activity for the end of year projection and base include cost of each of the administrative divisions (director's office, assistant director's office, strategic business planning and performance review, human resources, finance, management & budget, procurement, warehouse, communications, and information technology); 46% of costs associated with the Hickman building such as rent, telephones, copiers, etc.; debt payment; and special assessments. In the end of year projection, expenses include estimated termination pay of \$641K and approximately \$9 million in hurricane expenses
- It is unknown at this time the amount of expenses related to Hurricane Wilma that will not be reimbursed. The end of year includes hurricane expenses incurred as of April 14, 2006 which are also reflected as a negative adjustment to reverse the expense. Expenses related to hurricane debris removal and repairs are reflected in the FY 05-06 end of year projection under other operating. Other operating costs related to repairs as well as debris removal are captured under index codes PREGEN177150, PREGEN177151, and PREGEN177156. Expenses reflected under operating costs consist of actual charges as of April 14, 2006. The amount is not reflected in ABDS. Total impact of hurricane is projected to be at \$51.1 million
- The department's end of year projection and base budgets assume a reimbursement of \$200K from QNIP interest for support provided by the administrative area. Allocation is provided by OSBM
- The end of year projection includes expenses covered by carryover funds from FY 04-05 as approved by OSBM: an estimated payment of \$160K due as additional state tax and \$450K for the purchase of a recreational software package
- Other revenues include the administrative overhead charges from Special Tax Districts and Marinas MOU; FPL sub-station leases, late fees from contracts, sales tax commission, and insurance claim refunds. Revenue for FY 05-06 Budget and EOY Projection includes \$73,000 from the Maritime Park Arena Trust fund to offset the Recreation System programming expenses
- The amounts reflected under Interagency Transfers are the minimum guarantee payments made by the marinas under the Memorandum of Understanding (MOU)



**Department Revenues:**

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>REVENUE</b>							
CW	General Fund Countywide	\$29,236	\$36,257	\$43,381	\$44,012	\$44,012	\$47,611
UMSA	General Fund UMSA	\$27,536	\$23,418	\$21,327	\$25,643	\$25,643	\$29,066
PROP	Carryover	\$536	\$2,174	\$1,803	\$1,243	\$5,111	\$1,149
PROP	Fees and Charges	\$14,981	\$14,516	\$16,023	\$14,333	\$14,285	\$14,917
PROP	Interest Earnings	\$28	\$20	\$37	\$26	\$51	\$51
PROP	Other Revenues	\$919	\$315	\$572	\$424	\$520	\$455
PROP	Special Taxing District Revenue	\$1,763	\$2,389	\$3,015	\$3,123	\$3,490	\$3,515
PROP	Golf Course Fees	\$5,188	\$6,949	\$8,120	\$8,799	\$8,162	\$8,741
PROP	Marina Fees and Charges	\$6,083	\$7,022	\$7,263	\$6,811	\$6,946	\$6,848
PROP	Miami Metrozoo Fees and Charges	\$3,039	\$3,113	\$3,479	\$3,952	\$3,952	\$4,185
PROP	Special Taxing District Carryover	\$1,846	\$1,602	\$1,536	\$1,464	\$1,905	\$1,710
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$216
INTERTRNF	Other Revenues	\$250	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Tourist Development Tax	\$0	\$0	\$0	\$0	\$0	\$150
INTERTRNF	Transfer From Other Funds	\$735	\$678	\$1,002	\$1,123	\$1,050	\$1,050
<b>TOTAL REVENUE</b>		<b>\$92,140</b>	<b>\$98,453</b>	<b>\$107,558</b>	<b>\$110,953</b>	<b>\$115,127</b>	<b>\$119,664</b>

- Over FY 2006-07 Total Department Revenues are increasing by \$8.7 million or 7.9% from the FY 2005-06 Budget due primarily to:
  - \$3.6 million increase from General Fund Countywide
  - \$3.4 million increase from General Fund UMSA
  - \$584,000 increase in Fees and Charges
  - \$392,000 increase in Special Taxing District Revenue
  - \$233,000 increase in Miami Metrozoo Fees and Charges
  - \$246,000 increase in Special Taxing District Carryover
  - \$216,000 increase in Interagency Transfers
  - \$150,000 increase in Tourist Development Tax
  - (\$73,000) decrease in Transfers from Other funds
- Over the five year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$27.5 million or 29.9% due primarily to:
  - \$18.4 million increase in General Fund Countywide
  - \$1.5 million increase in General Fund UMSA
  - \$613,000 increase in Carryover
  - (\$464,000) decrease in Other Revenues
  - \$1.8 million increase in Special Taxing District Revenue
  - \$3.5 million increase in Golf Course Fees
  - \$765,000 increase in Marina Fees and Charges
  - \$1.1 million increase in Miami Metrozoo Fees and Charges
  - (\$136,000) decrease in Special Taxing District Carryover
  - \$216,000 increase in Interagency Transfers
  - (\$250,000) decrease in Other Revenues
  - \$150,000 increase in Tourist Development Tax
  - \$315,000 increase in Transfers from Other Funds

### **Department Expenditures:**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Proposed
<b>EXPENDITURES</b>						
Salary	\$43,614	\$45,308	\$49,659	\$53,057	\$53,613	\$57,013
Overtime Salary	\$742	\$593	\$800	\$300	\$964	\$349
Fringe	\$10,493	\$12,205	\$13,807	\$17,263	\$16,873	\$19,449
Overtime Fringe	\$110	\$89	\$120	\$45	\$145	\$52
Other Operating	\$31,758	\$35,127	\$33,170	\$36,783	\$37,451	\$38,352
Capital	\$602	\$530	\$482	\$441	\$2,253	\$1,628
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$87,319</b>	<b>\$93,852</b>	<b>\$98,045</b>	<b>\$109,521</b>	<b>\$111,299</b>	<b>\$116,843</b>
Debt Services	\$277	\$339	\$402	\$979	\$1,179	\$1,187
Reserves	\$0	\$0	\$0	\$1,043	\$0	\$680

Transfers	\$768	\$843	\$1,042	\$1,042	(\$210)	\$954
OthNonOper	\$0	\$79	\$1,053	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$88,364</b>	<b>\$95,113</b>	<b>\$100,535</b>	<b>\$110,953</b>	<b>\$112,268</b>	<b>\$119,664</b>

- FY 2006-07 Total Department Expenditures are increasing by \$8.7 million or 7.8% from FY 2005-06 Budget due primarily to:
  - \$4.0 million increase in Salary
  - \$2.2 million increase in Fringe
  - \$1.6 million increase in Other Operating
  - \$1.2 million increase in Capital
  - \$208,000 increase in Debt Services
  - (\$363,000) decrease in Reserves
  - (\$88,000) decrease in Transfers
- Over the 5 year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$31.3 million or 35.4% due primarily to:
  - \$13.4 million increase in Salary
  - (\$393,000) decrease in Overtime Salary
  - \$9.0 million increase in Fringe
  - \$6.6 million increase in Other Operating
  - \$1.0 million increase in Capital
  - \$910,000 increase in Debt Services
  - \$680,000 increase in Reserves
  - \$186,000 increase in Transfers

**Payments From Other Departments:**

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO PARK AND RECREATION**

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Non-Departmental	Revenue for the Crandon Tennis Center - Convention Development Tax	Yes	\$500	\$500	\$952	\$1,000	\$1,000	\$1,000
Non-Departmental	Reimbursement from QNIP for Administrative Support	Yes	\$200	\$200	\$200	\$200	\$200	\$200

Total Transfer from other Departments	\$700	\$700	\$1,152	\$1,200	\$1,200	\$1,200
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*may include capital  
funds as well*

- Over the 5 year period, FY 2002-03 to FY 2006-07 Payments from Other Departments are increasing by \$500,000 or 71.4% due primarily to \$500,000 increase in Revenue for The Crandon Tennis Center – Convention Development Tax.

### **Payments To Other Departments:**

#### **PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM PARK AND RECREATION**

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Communications	Communications Department – Promotional Spots Program	Yes	\$85	\$85	\$85	\$85	\$85	\$85
Communications	Communications Department – Community Periodical Program	Yes	\$0	\$0	\$10	\$10	\$10	\$10
Solid Waste Management	Loan repayment for Ojus property purchase	Yes	\$1,160	\$261	\$165	\$160	\$160	\$160
Total Transfer to other Departments			\$1,245	\$346	\$260	\$255	\$255	\$255

- Over the five (5) year period, FY 2002-03 to FY 2006-07, Payments to Other Departments are decreasing by (\$990,000) or (79.5%) due primarily to a (\$1.0 million) decrease to Solid Waste Management.

**Personnel Positions and Salaries and Fringes:****B) POSITIONS**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1135	1189	1206	1215	1219	1275
Full-Time Positions Filled =						
Part-time FTEs Budgeted =	670	645	628	685	714	728
Temporary FTEs Budgeted =						

- FY 2006-07 Personnel Costs total \$76.9 million which includes \$57.0 in salaries, \$19.5. million in fringes and \$349,000 in overtime.
- FY 2006-07 Personnel Costs are increasing by \$6.2 million or 8.8% from the FY 2005-06 Budget. The department has 1275 positions which is an increase of 60 positions from the FY 2005-06 Budget.

**Vacant Personnel Positions:**

As of June 30, 2006, there are 106 vacancies reported.

**Proposed Efficiencies:****Department: Park and Recreation**

(\$ in 000s)

Activity	Description of Efficiency/Improvement	Related Outcome <a href="#">List</a>	Implementation Date	FY 2005-06			FY 2006-07		
				Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Park Operations	The Department is implementing energy conservation initiatives to include: utility audits of all facilities; preventive maintenance program that monitors the condition and operational costs of HVAC and electrical equipment; purchases of standardized equipment for new facilities and replacements based on energy efficiency; and saving fuel by consolidating off-site meetings, and car pooling.	RC3-1	9/13/2005	0	0		0	0	

Marinas	A Request for Proposals for automated pay stations (for parking/boat ramps) is being submitted. It is anticipated that revenues will increase since the automated pay stations operate 24 hours per day and 7 hours per week and the existing toll booths hours are 12 hours per day and 7 days per week.	RC3-1	10/1/2007	0	0		0	0	
				0	0		0	0	

### **Budget Adjustments:**

There are no Budget Adjustments at this time.

## Park and Recreation Review of Selected Line Items

(\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
1	Community-Based Organizations	Revenue - General Fund Subsidy	\$235	\$64	\$207	\$307	\$307	\$307
2	Fairchild Tropical Gardens	Revenue - General Fund Subsidy	\$385	\$378	\$595	\$378	\$378	\$378
3	Separation Costs / Termination Pay	Fund 040; 00154 & 00155	\$381	\$599	\$756	\$0	\$641	\$0
4	Contract Temporary Employee Costs	Fund 040; Object 215	\$585	\$800	\$344	\$106	\$259	\$154
5	Electrical Service	Fund 040; 22010	\$2,941	\$3,140	\$3,207	\$3,441	\$3,609	\$3,700
6	Water and Sewer Service	Fund 040; 22110	\$2,326	\$2,395	\$2,012	\$2,144	\$2,141	\$2,147
7	Waste Collection	Fund 040; 22120 & 22121	\$694	\$820	\$788	\$944	\$969	\$966
8	Fuel Costs	Fund 040; 26060 & 26070	\$744	\$871	\$1,132	\$1,005	\$942	\$940
9	Rent	Fund 040; 25190	\$727	\$737	\$730	\$748	\$818	\$833
10	Travel Costs	Fund 040 & 125/126; Object 312	\$121	\$136	\$134	\$136	\$144	\$145

### Comments/Additional Details for Highlight Line Items:

1. Includes \$200,000 in carryover.
2. No comment.
3. FY 05-06 Projection was based on actuals as of 3-31-06 (\$298K) and prior years history. Includes payments for unused leave and termination costs.
4. No comment.



5. FY 05-06 Projection and FY 06-07 Base are approximately 15% higher than FY 04-05 Actuals based on the FPL rate increases effective January 2006.
6. FY 05-06 Projection and FY 06-07 Base are approximately 6% higher than FY 04-05 Actuals.
7. FY 05-06 Projection and FY 06-07 Base are approximately 20% higher than FY 04-05 Actuals based current outside waste collection fees.
8. FY 05-06 Projection and FY 06-07 Base determined from guidelines provided in the FY 2006-07 Operating Budget Submission Manual dated 11-22-05.
9. Rent for the Hickman Building Offices downtown, which is determined by GSA.
10. Effective FY 05-06, Miami Metrozoo is incurring travel costs previously funded by the Zoological Society of Florida.

## CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

## 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Park and Recreation

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	12,989	11,308	15,405	33,287	37,485	38,630	36,967	29,468	212,950	415,500
Other - County Bonds/Debt	0	4,600	0	0	0	0	0	0	0	4,600
PAC Bond Proceeds	0	1,430	0	0	0	0	0	0	0	1,430
QNIP Phase I UMSA Bond Proceeds	2,333	6,883	0	0	0	0	0	0	0	6,883
QNIP Phase II UMSA Bond Proceeds	0	18,451	0	0	0	0	0	0	0	18,451
QNIP Phase IV UMSA Bond Proceeds	183	12,020	0	0	0	0	0	0	0	12,020
Safe Neigh. Parks (SNP) Proceeds	0	111,682	0	0	0	0	0	0	0	111,682
Sunshine State Financing	1,700	5,400	6,700	3,100	0	0	0	0	0	15,200
<b>Total:</b>	<b>17,205</b>	<b>171,774</b>	<b>22,105</b>	<b>36,387</b>	<b>37,485</b>	<b>38,630</b>	<b>36,967</b>	<b>29,468</b>	<b>212,950</b>	<b>585,766</b>
<b>Federal Government</b>										
Department of Interior of UPRA Grant	0	500	0	0	0	0	0	0	0	500

## CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

## 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Park and Recreation

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Total:</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
<b>Impact Fees/Exactions</b>										
Park Impact Fees	5,212	90,814	4,500	0	0	0	0	0	0	95,314
Road Impact Fees	383	383	0	0	0	0	0	0	0	383
<b>Total:</b>	<b>5,595</b>	<b>91,197</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,697</b>
<b>Non-County Sources</b>										
Cash Donations - Non County Sources	3,000	3,000	0	0	0	0	0	0	0	3,000
Non-County Contributions	0	0	300	0	0	0	0	0	0	300
Other - Non County Sources	60	560	0	0	0	0	0	0	0	560
<b>Total:</b>	<b>3,060</b>	<b>3,560</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,860</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	7,920	23,886	15,589	5,725	8,358	0	0	0	0	53,558
Commissioner Donations	260	970	0	0	0	0	0	0	0	970
Liability Trust Fund	0	1,125	0	0	0	0	0	0	0	1,125
Operating Revenue	1,090	4,052	1,025	500	500	500	500	0	0	7,077

## CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

## 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Park and Recreation

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
QNIP Phase III Pay As You Go	0	1,429	0	0	0	0	0	0	0	1,429
<b>Total:</b>	<b>9,270</b>	<b>31,462</b>	<b>16,614</b>	<b>6,225</b>	<b>8,858</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>64,159</b>
<b>State of Florida</b>										
FDOT Funds	1,990	2,140	318	648	800	1,880	2,645	0	0	8,431
Florida Boating Improvement Fund	300	4,900	75	50	50	50	50	50	0	5,225
Florida Department of State	200	431	0	0	0	0	0	0	0	431
Florida Inland Navigational District	1,135	2,078	0	0	0	0	0	0	0	2,078
<b>Total:</b>	<b>3,625</b>	<b>9,549</b>	<b>393</b>	<b>698</b>	<b>850</b>	<b>1,930</b>	<b>2,695</b>	<b>50</b>	<b>0</b>	<b>16,165</b>
<b>Department Total:</b>	<b>38,755</b>	<b>308,042</b>	<b>43,912</b>	<b>43,310</b>	<b>47,193</b>	<b>41,060</b>	<b>40,162</b>	<b>29,518</b>	<b>212,950</b>	<b>766,147</b>

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>ADA Accessibility Improvements</b>										
SAFE NEIGHBORHOOD PARKS (SNP) BOND PROGRAM - AMERICANS WITH DISABILITIES ACT COMPLIANCE		970	400	130	0	0	0	0	0	1,500
<b>Areawide Parks – New</b>										
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - NEW AREAWIDE PARK DEVELOPMENT		9,688	2,466	2,300	2,000	1,046	0	0	0	17,500
<b>Areawide Parks – Renovation</b>										
A.D. BARNES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		100	20	107	451	822	0	0	2,500	4,000
AMELIA EARHART PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		236	915	882	277	1,741	5,203	2,865	10,881	23,000
AREAWIDE PARKS - 40-YEAR BUILDING RECERTIFICATIONS		0	600	0	0	0	0	0	0	600
AREAWIDE PARKS - GRANT MATCH REQUIREMENTS		0	797	0	0	0	0	0	0	797
AREAWIDE PARKS - LIGHT INTENSITY AT PARKING LOTS		0	50	0	0	0	0	0	0	50
AREAWIDE PARKS - LIGHTNING PROTECTION SYSTEM		0	50	157	0	0	0	0	0	207
AREAWIDE PARKS - OUTDOOR ELECTRICAL SAFETY REPAIRS		1,125	650	0	0	0	0	0	0	1,775
AREAWIDE PARKS - PARK IMPROVEMENTS		0	1,348	0	0	0	0	0	0	1,348
AREAWIDE PARKS - RENOVATIONS		0	1,662	0	0	0	0	0	0	1,662
AREAWIDE PARKS - STRUCTURAL SAFETY INSPECTIONS AND REPAIRS		0	250	0	0	0	0	0	0	250
CAMP MATECUMBE (BOYSTOWN) - BUILDING BETTER COMMUNITIES BOND PROGRAM		200	118	136	746	0	0	0	4,800	6,000
CAMP OWAISSA BAUER - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	902	98	0	0	0	0	1,000
CHAPMAN FIELD PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	55	329	200	4,416	5,000
CHARLES DEERING ESTATE - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	58	248	79	193	4,422	5,000
CRANDON PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		349	0	392	74	2,221	3,126	816	16,022	23,000
CRANDON PARK TENNIS CENTER IMPROVEMENTS		745	155	0	0	0	0	0	0	900
GREYNOLDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	81	283	144	44	1,515	4,933	7,000
HOMESTEAD AIR RESERVE PARK - BUILDING BETTER COMMUNITIES		0	0	0	544	344	76	3,487	10,606	15,057

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
BOND PROGRAM										
IVES ESTATES DISTRICT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	386	603	1,715	3,573	3,982	581	9,160	20,000
LAKES BY THE BAY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	363	157	726	2,254	0	1,000	4,500
LARRY AND PENNY THOMPSON PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		100	57	327	116	0	44	61	5,895	6,600
MATHESON HAMMOCK PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		170	515	677	171	59	1,878	1,419	1,111	6,000
MATHESON HAMMOCK PARK ROAD RESURFACING		150	233	0	0	0	0	0	0	383
REDLAND FRUIT AND SPICE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		36	0	121	423	420	0	0	3,000	4,000
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - BAY SIDE PARK IMPROVEMENTS		3,610	1,500	750	540	500	0	0	0	6,900
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - METROPOLITAN PARK IMPROVEMENTS		11,322	2,400	1,078	0	0	0	0	0	14,800
SOUTHRIDGE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	1,883	2,360	1,953	804	0	600	7,600
SOUTHRIDGE PARK IMPROVEMENTS		1,836	1,645	519	0	0	0	0	0	4,000
TAMIAMI PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	107	333	289	134	2,279	4,858	8,000
TAMIAMI PARK GYMNASIUM		350	0	500	7,500	0	0	0	0	8,350
TAMIAMI PARK IMPROVEMENTS		5,300	1,995	800	0	0	0	0	0	8,095
TRAIL GLADES RANGE - BUILDING BETTER COMMUNITIES BOND PROGRAM		760	560	2,040	3,390	1,250	0	0	0	8,000
TRAIL GLADES RANGE IMPROVEMENTS		340	400	400	0	0	0	0	0	1,140
TREE ISLANDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		86	66	536	86	1,530	2,696	0	0	5,000
TROPICAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		1,058	936	551	2,468	4,177	1,708	1,317	2,785	15,000
TROPICAL PARK IMPROVEMENTS		5,864	12	0	0	0	0	0	0	5,876
WEST KENDALL DISTRICT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		710	131	3,799	1,040	320	0	0	17,000	23,000
Beach Projects										
BEACH MAINTENANCE FACILITY - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	384	116	0	500
HAULOVER PARK IMPROVEMENTS		4,682	2,325	3,230	1,829	0	0	0	0	12,066
NORTH SHORE BEACH MAINTENANCE FACILITY		500	500	600	0	0	0	0	0	1,600
Departmental Information Technology Projects										
RECREATION MANAGEMENT SYSTEM		625	975	0	0	0	0	0	0	1,600
Equipment Acquisition										
AREAWIDE PARKS - HEAVY AND		300	256	0	0	0	0	0	0	556

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
MOBILE EQUIPMENT REPLACEMENT										
LOCAL PARKS - HEAVY AND MOBILE EQUIPMENT REPLACEMENT		150	154	0	0	0	0	0	0	304
Golf Improvements										
COUNTRY CLUB OF MIAMI GOLF COURSE IMPROVEMENTS		4,434	1,066	0	0	0	0	0	0	5,500
COUNTRY CLUB OF MIAMI SOUTH COURSE RENOVATIONS		500	1,833	0	0	0	0	0	0	2,333
PALMETTO MINI GOLF COURSE		0	250	0	0	0	0	0	0	250
Infrastructure Improvements										
COMMUNITY-BASED ORGANIZATION GRANTS FOR PARK RENOVATIONS		0	500	0	0	0	0	0	0	500
ENVIRONMENTAL AND SAFETY IMPROVEMENTS		825	850	1,708	858	0	0	0	0	4,241
GREENWAYS AND TRAILS - COMMISSION DISTRICT 01 - BUILDING BETTER COMMUNITIES BOND PROGRAM		160	250	228	0	0	0	0	1,400	2,038
GREENWAYS AND TRAILS - COMMISSION DISTRICT 06 - BUILDING BETTER COMMUNITIES BOND PROGRAM		250	250	0	0	0	0	0	800	1,300
GREENWAYS AND TRAILS - COMMISSION DISTRICT 07 - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	0	800	800
GREENWAYS AND TRAILS - COMMISSION DISTRICT 08 - BUILDING BETTER COMMUNITIES BOND PROGRAM		300	701	409	640	1,884	3,065	1,539	1,877	10,415
PARK FACILITIES SEWER CONNECTIONS		15,000	1,200	600	0	0	0	0	0	16,800
THREE BRIDGES GREENWAY PROJECT		105	0	90	450	398	0	0	0	1,043
Local Parks - New										
COUNTRY CLUB OF MIAMI COMMUNITY CENTER (FERRI PROPERTY)		568	400	1,000	452	0	0	0	0	2,420
COUNTRY CLUB OF MIAMI COMMUNITY CENTER (FERRI PROPERTY) - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	2,052	48	0	0	0	2,100
COUNTRY VILLAGE PARK IMPROVEMENTS		955	314	100	0	0	0	0	0	1,369
PARK BENEFIT DISTRICT (PBD) NO. 1 LOCAL PARK DEVELOPMENT		24,343	2,765	2,529	2,850	0	0	0	0	32,487
PARK BENEFIT DISTRICT NO. 2 LOCAL PARK DEVELOPMENT		31,638	4,027	4,100	3,100	2,900	2,900	0	0	48,665
PARK BENEFIT DISTRICT NO. 3 LOCAL PARK DEVELOPMENT		7,222	2,040	2,200	2,700	0	0	0	0	14,162
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - LOCAL PARK DEVELOPMENT		18,131	2,408	2,343	2,000	0	0	0	0	24,882
Local Parks - Renovation										
ARCOLA LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		87	12	136	469	166	326	2,055	2,749	6,000
BIRD LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		43	225	15	0	0	0	0	0	283

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		<u>PRIOR</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>FUTURE</u>	<u>TOTAL</u>
BISCAYNE SHORES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	35	155	45	1,265	1,500
BRIAR BAY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	6	37	207	0	0	0	250
BROTHERS TO THE RESCUE MEMORIAL PARK PARKING LOT		20	200	0	0	0	0	0	0	220
CHUCK PEZOLDT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	1,972	28	53	200	99	1,998	4,350
CINCO DE MAYO PARK		0	540	960	0	0	0	0	0	1,500
COLONIAL DRIVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		215	35	250	0	15	54	50	706	1,325
CONTINENTAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	0	1,000	1,000
COUNTRY LAKE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	0	2,500	2,500
COUNTRY VILLAGE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		4	255	667	652	0	0	0	0	1,578
DEERWOOD BONITA LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		107	22	19	324	303	0	0	0	775
DOMINO PARK-WEST PERRINE - BUILDING BETTER COMMUNITIES BOND PROGRAM		37	60	121	0	0	0	0	0	218
EDEN LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	0	1,500	1,500
GLORIA FLOYD AREA - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	34	15	201	250
GOULDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	28	103	51	16	1,004	41	1,243
GWEN CHERRY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		236	1,240	164	24	718	118	0	0	2,500
HOMESTEAD BAYFRONT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		259	801	630	12	472	762	64	1,000	4,000
INTERNATIONAL GARDENS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		53	47	0	0	0	0	0	0	100
JEFFERSON REAVES SR. PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		84	78	38	0	0	0	0	0	200
KENDALL INDIAN HAMMOCKS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	1,500	4,500	6,000
KENDALL SOCCER PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		368	1,595	37	0	0	0	44	1,956	4,000
LAGO MAR PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		22	0	83	44	324	527	0	0	1,000
LEISURE LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	0	600	600
LOCAL PARKS - COMMISSION		0	0	0	1,500	0	1,500	0	0	3,000



CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		<u>PRIOR</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>FUTURE</u>	<u>TOTAL</u>
DISTRICT 01 - BUILDING BETTER COMMUNITIES BOND PROGRAM										
LOCAL PARKS - 40-YEAR BUILDING RECERTIFICATIONS		0	300	0	0	0	0	0	0	300
LOCAL PARKS - COMMISSION DISTRICT 02 - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	31	23	1,446	1,500
LOCAL PARKS - COMMISSION DISTRICT 03 - BUILDING BETTER COMMUNITIES BOND PROGRAM		9	0	27	148	0	0	0	0	184
LOCAL PARKS - COMMISSION DISTRICT 04 - BUILDING BETTER COMMUNITIES BOND PROGRAM		53	0	0	0	0	0	0	274	327
LOCAL PARKS - COMMISSION DISTRICT 10 - BUILDING BETTER COMMUNITIES BOND PROGRAM		299	516	1,198	602	24	621	395	345	4,000
LOCAL PARKS - COMMISSION DISTRICT 11 - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	600	0	0	0	32	2,868	3,500
LOCAL PARKS - COMMISSION DISTRICT 13 - BUILDING BETTER COMMUNITIES BOND PROGRAM		75	0	525	41	0	0	79	563	1,283
LOCAL PARKS - LIGHT INTENSITY AT PARKING LOTS		0	20	0	0	0	0	0	0	20
LOCAL PARKS - LIGHTNING PROTECTION SYSTEMS		0	70	0	0	0	0	0	0	70
LOCAL PARKS - OUTDOOR ELECTRICAL SAFETY REPAIRS		0	350	0	0	0	0	0	0	350
LOCAL PARKS - PARK IMPROVEMENTS		0	235	0	0	0	0	0	0	235
LOCAL PARKS - RENOVATIONS		0	2,383	0	0	0	0	0	0	2,383
LOCAL PARKS - STRUCTURAL SAFETY INSPECTIONS AND REPAIRS		0	100	0	0	0	0	0	0	100
LOCAL PARKS PROJECTS DONATED BY COMMISSION DISTRICT 08		663	307	0	0	0	0	0	0	970
MARTIN LUTHER KING JR. MEMORIAL PARK		1,250	100	0	0	0	0	0	0	1,350
MARVA BANNERMAN PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	3	22	88	37	150
MEDSOUTH PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	59	62	63	516	700
NARANJA PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	34	63	180	29	484	1,210	2,000
NORTH GLADE PARK (MEADOW WOOD PARK) - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	31	132	51	323	863	1,400
NORTH SHORECREST AND MILITARY TRAIL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	50	49	401	500
NORTH TRAIL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	0	1,759	1,759
OAK GROVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	309	0	6	44	12	247	618
OLINDA PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		38	0	34	178	0	0	0	0	250
OLYMPIC PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	35	151	59	713	642	0	1,600

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		<u>PRIOR</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>FUTURE</u>	<u>TOTAL</u>
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP) BOND PHASE II - LOCAL PARK IMPROVEMENTS		11,829	3,026	3,025	0	0	0	0	0	17,880
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM BOND PHASE III - LOCAL PARK IMPROVEMENTS		1,264	165	0	0	0	0	0	0	1,429
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM BOND PHASE IV - LOCAL PARK IMPROVEMENTS		3,835	2,146	2,481	1,119	0	0	0	0	9,581
ROYAL COLONIAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	22	30	149	23	1,176	1,400
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - LOCAL PARK IMPROVEMENTS		5,782	2,200	1,368	0	0	0	0	0	9,350
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - LOCAL PARKS PER CAPITA ALLOCATION		8,450	1,300	0	0	0	0	0	0	9,750
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - POOL IMPROVEMENTS AND DEVELOPMENT		1,075	963	962	0	0	0	0	0	3,000
SERGEANT JOSEPH DELANCY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		366	32	2,020	82	0	0	0	0	2,500
SHARMAN PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	28	82	490	0	600
SOUTH DADE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	224	319	62	1,230	3,165	5,000
WEST PERRINE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	224	388	62	1,230	1,994	1,102	5,000
WESTWIND LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	53	200	106	775	1,266	0	2,400
WILD LIME PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	35	155	41	428	841	1,500
Marina Improvements										
BLACK POINT MARINA - BUILDING BETTER COMMUNITIES BOND PROGRAM		179	919	402	0	0	8	45	247	1,800
BOATING-RELATED IMPROVEMENTS		1,269	474	50	50	50	50	50	0	1,993
HAULOVER PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM		220	1,080	2,838	1,808	211	780	447	15,616	23,000
MARINA CAPITAL PLAN		2,726	3,400	3,300	3,300	3,300	1,611	0	0	17,637
Metrozoo Improvements										
MIAMI METROZOO - ADDITIONAL IMPROVEMENTS - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	179	1,534	384	10,903	13,000
MIAMI METROZOO - CARIBBEAN EXHIBIT - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	0	31,000	31,000
MIAMI METROZOO - FLORIDA EXHIBIT - BUILDING BETTER COMMUNITIES BOND PROGRAM		1,245	2,277	1,350	9,028	12,147	4,953	0	0	31,000
MIAMI METROZOO - IMPROVEMENTS AND ENTRY WAY - BUILDING		839	748	734	4,582	5,097	0	0	0	12,000

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
BETTER COMMUNITIES BOND PROGRAM										
MIAMI METROZOO EQUIPMENT NEEDS		0	100	0	0	0	0	0	0	100
MIAMI METROZOO IMPROVEMENTS		765	235	0	0	0	0	0	0	1,000
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - MIAMI METROZOO IMPROVEMENTS		4,032	4,000	3,968	0	0	0	0	0	12,000
Other										
TREE CANOPY REPLACEMENT IN COUNTY PARKS		0	2,000	0	0	0	0	0	0	2,000
Park, Recreation, and Culture Projects										
AFRICAN HERITAGE CULTURAL ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	97	903	1,000
DADE COUNTY AUDITORIUM - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	263	345	7,392	8,000
DADE COUNTY AUDITORIUM IMPROVEMENTS		776	973	0	0	0	0	0	0	1,749
JOSEPH CALEB CENTER AUDITORIUM - BUILDING BETTER COMMUNITIES BOND PROGRAM		0	0	0	0	0	0	0	2,000	2,000
JOSEPH CALEB CENTER AUDITORIUM IMPROVEMENTS		575	341	250	0	0	0	0	0	1,166
PLANNING OF AN AFRICAN HERITAGE CULTURAL CENTER IN COMMISSION DISTRICT 01		25	25	0	0	0	0	0	0	50
WESTCHESTER ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM		60	190	500	1,974	1,276	0	0	0	4,000
		Department Total:	205,027	79,466	70,691	68,980	52,415	45,559	30,253	766,147

## **Corrections & Rehabilitation**

### **Summary of FY 2006-07 Budget Submission**

#### **Issues impacting the department's FY 2006-07 budget include:**

Most of the concerns identified in the final report by the Miami-Dade Police Department, Miami-Dade Fire Rescue and the Miami-Dade Corrections & Rehabilitation Department have been prioritized within the Miami-Dade Corrections and Rehabilitation (MDCR) Department's Three-Year Priority Funding Plan (Three-Year Plan); The MDCR budget in the FY 2006-07 Proposed Resource Allocation Plan (PRAP) includes the Year One recommendations within the Three-Year Plan.

- The department continues to focus on its aggressive recruitment efforts through marketing and a part-time recruitment team (overtime); continue accelerated hiring of Correctional Officer trainees and laterals to fill current vacancies in established positions and future vacancies due to attrition by year end 2006-07; most additional positions will remain vacant and will need to be filled by overtime. Current and projected vacancies due to attrition are projected to be filled by the Summer '2007; recommended new uniform positions are budgeted at the overtime rate to address the additional hiring needs.
- A staffing analysis is currently being conducted to determine the true number of sworn staff needed by the department, including those required for relief for leave and training. Positions will be added to the Table of Organization for essential functions, but are currently being filled with overtime, including shakedown teams, perimeter and outside patrols, and increased security for the hospital unit located at Jackson Memorial Hospital. Since January 2006, MDCR has identified additional posts necessary for security and with the approval of the County Manager's Office, the Office of Strategic Management, and with the Board's approval of the Mid-Year Supplemental Budget, these posts have been filled by hiring overtime and are also included in the recommended overtime funding for FY 2006-07; It is recognized that the Three-Year Plan is dynamic and security needs will be adjusted as the increased safety inspections uncover areas for improvement; Since publication of the budget, an additional 18 posts have been identified, adding approximately 950 hours of overtime per week beginning in May 2006; MDCR is developing cost estimates for additional fencing needs due to escapes from police custody have occurred pending the booking process; Development of a relief factor for leave is currently underway; Overtime funding for 57 additional positions for security and training is included in the PRAP.
- Restore sworn staff to sanitation and classification functions (officer safety issue): In an effort to return the maximum number of sworn officers to jail operations thereby reducing overtime, a decision was made two years ago to utilize civilians to staff sanitation and classification functions. This has reduced the number of sworn staff available to provide assistance should incidents arise, thus increasing the risk of injuries to officers. These positions will be added and hired as attrition occurs in civilian slots. The Three-Year Plan includes overtime funds for three uniform sanitation supervisors in Year One; Other uniform sanitation positions are phased in over future years; It is also anticipated that some civilian incumbents in both the sanitation and classification areas will be transferring to newly created civilian positions over the next three years, and the vacated positions can be re-established within the uniform ranks.

- Additional sworn staff to enhance security in various department areas: Sworn staff needed for increased security inspections and policy and procedure review and development; processing of inmate grievances; increased training and laundry security. The PRAP includes overtime funding to fill 57 additional positions for security and training; In addition, the Three-Year Plan includes phased-in staff enhancements in these areas in subsequent years; Laundry security is being addressed beginning in the current fiscal year with a laundry services contract, inmate uniforms, a revised linen distribution policy, uniform and clear boxes for storage of approved property, and clear-view mattresses.
- There is a need to establish a 3 to 11 shift and an 11 to 7 shift in the Facilities Maintenance Bureau to handle emergencies and repairs to equipment in all the facilities on a 24 hour basis; the Warehouse needs adequate staffing to ensure the distribution of essential supplies and other commodities; the Property Room needs additional staff to help in expediting the processing of newly booked inmates and returning personal property to persons who have been released from custody. The PRAP includes 24 additional maintenance positions, four additional positions for the warehouse, and five additional positions for the Property Room; The Three-Year Plan also includes phased-in additional staff in these areas in subsequent years.
- Beginning (during) the current fiscal year (April 2006), 40 hour Mandatory In-service Training (MIST) for sworn staff will be classroom based; lateral officers will receive an additional 80 hours of training pending the revision of training manuals and additional training officers are in place; MIST and lateral hire training will be backfilled using overtime; overtime for coverage needs to continue until relief positions are established and hired; additional training staff needed. The department is proposing to establish a Field Training Officer (FTO) program pilot project in conjunction with the Miami-Dade College, School of Justice. The FTO program will provide one-on-one training in essential job functions after graduation from Academy training. Newly hired certified officers (laterals will also be included in this FTO program). The PRAP includes funding for additional uniform and civilian training staff, including overtime funds to staff the start-up of an FTO program, which is also recommended for expansion within the Three-Year Plan.
- The department has asked the Employee Relations Department (ERD) to review the starting salary for Correctional Officer trainees, as the current salary is below that of some correctional and law enforcement agencies recruiting from the same pool of possible applicants. If the salary review being conducted by ERD results in an upgrade, this could result in an increase in the number of Correctional Officer applicants. The Employee Relations Department has initiated this review.
- Retherm replacement/upgrade, Air Conditioning for TKG kitchen, Establish Centralized Kitchen, Address findings by Corrections Review Team. A centralized kitchen is anticipated within the Krome Detention Center project; The Proposed Capital Plan for FY 2006-07 includes \$6.2 million phased-in over five years for retherm replacement; Air-conditioning for TKG's kitchen remains unfunded.
- *The PRAP recommends \$680,000 for replacement of kitchen equipment, and the Proposed Capital Plan includes \$2.3 million for freezer and cooler refurbishment over the next two years; The Three-Year Plan recommends phasing replacement of 2,200 radios over four years, beginning with the \$990,000 funding included in the FY 2006-07 PRAP; Replacement of "green screen" terminals is in the Proposed Capital Plan with recommended funding of \$250,000, and although not part of a multi-year schedule, selected personal computers are also proposed to be replaced in the PRAP.*

- There are various renovation issues that need to be addressed, including safety cell upgrades, forty (40) year re-certification and expansion (or demolition and replacement) of Pretrial Detention Center; forty (40) year re-certification, (refurbishment or replacement) of the Training and Treatment Center; security upgrades and repairs at TKG and Metrowest; need for separate housing areas for high risk and mentally challenged inmates. The Training and Treatment Center 4-Year Recertification project is scheduled for completion in FY 2006-07; MDCR has been meeting with the Office of Strategic Management, General Services Administration, and the Office of Capital Improvements in order to cooperatively develop a plan to address inmate housing needs and maximize the total committed funding to the Pre-Trial Detention Center and the Krome Detention Center projects, and to subsequently identify additional funding sources; Additional facility projects are recommended for funding within the Proposed Capital Plan including \$2.2 million over two years for Metro West Detention Center bathrooms, and \$6.570 million over two years for TKG security enhancements.
- Approximately 50,000 sq. feet of warehouse storage space is needed to improve inventory control, increase operational efficiency and meet the department's new security initiative requiring linen, clothing, property, and mattress storage at the warehouse. Temporary warehouse space was rented in conjunction with MDCR's security initiatives; the Three-Year Plan includes funding for 50,000 square feet of rental space; Construction of permanent space is not funded, but will be considered in the overall Krome facility planning.
- Krome Jail facility funding for \$90 million from the GOB does not address full requirements; evaluating opportunity to acquire the juvenile facility at Krome; analyzing potential sources for additional revenue. The Department has been meeting with the Office of Strategic Management, General Services Administration, and the Office of Capital Improvements in order to cooperatively develop plans and maximize the committed funding to the Krome Detention Center and the Pre-Trial Detention Center Renovation and Expansion projects, and to subsequently identify additional funding sources; The Juvenile Detention facility at the Krome site does not appear to be a practical alternative to building a new jail.
- The department needs to acquire acceptable industry standard video recording equipment for the purpose of monitoring inmate activity: conduct an active Radio Frequency Identification (RFID) pilot project at the Women's Detention Center to verify the location of inmates and any high value resources at all times; inmate monitoring systems, implement a video visitation pilot project to reduce the risk of security breaches and increase officer safety. The RFID pilot project is recommended for funding in FY 2006-07 with \$125,000 in the Proposed Capital Plan and \$125,000 within the first year of the Three-Year Plan, however the latest estimates show that an additional \$250,000 or more will be required; the County Manager's Office is in full support of this effort and has provided assistance from the Office of Procurement Management and the Enterprise Technology Services Department for development of a Request for Proposals which addresses not only the pilot project, but also the future expansion of RFID to other facilities should the pilot be successful and funding available; A Video Visitation pilot is also recommended for funding (\$200,000) within the Proposed Capital Plan.
- The number of handheld radios available to Correctional Officers is inadequate to meet the department's needs and this compromises the officers' safety: Additional AEDs are needed in the department to allow them to be located in all areas and available for immediate response to emergencies. Only replacement of existing radios is addressed within the Three-Year Plan, with funding recommended in the PRAP for the first year.

- Return two (2) Sergeants outstationed to the Juvenile Services Department (JSD): The department must hire overtime to replace these two sergeants because of the high number of sworn vacancies.

Assignment of these positions continues; These posts are being added to the staffing calculations in order to provide sufficient positions and coverage in future years.

- The department needs to hire a Health Care administrator to coordinate and monitor the delivery of quality health care services to the inmates. This individual would be the liaison between the Public Health Trust, Corrections Health Services and the Corrections department regarding inmate health care issues and hospital details. The department has had to deal with events such as the outbreak of MRSA (methicilin resistant staphylococcus aureus), frequent inmate complaints related to medical care and the pervasive effect of clinic appointments on overtime. This is not currently prioritized within the Three-Year Plan.

### **Department Revenues:**

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$195,377	\$206,941	\$228,889	\$241,168	\$251,908	\$282,389
PROP	Carryover	\$6,376	\$6,255	\$1,138	\$888	\$893	\$670
PROP	Other Revenues	\$15,469	\$9,382	\$3,311	\$3,032	\$2,735	\$2,718
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$525
FED	Federal Grants	\$405	\$1,549	\$268	\$230	\$309	\$308
TOTAL REVENUE		\$217,627	\$224,127	\$233,606	\$245,318	\$255,845	\$286,610

- FY 2006-07 department revenues are increasing by \$41.3 million or 16.8% from the FY 2005-06 Budget due primarily to:
  - \$41.2 million increase in General Fund Countywide
  - (\$218,000) decrease in Carryover
  - (\$314,000) decrease in Other Revenues
  - \$525,000 increase in Interagency Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$69.0 million or 31.7% due primarily to:
  - \$87.0 million increase in General Fund Countywide
  - (\$5.7 million) decrease in Carryover
  - (\$12.8) million decrease in Other Revenues
  - \$525,000 increase in Interagency Transfers

**Department Expenditures:**

<b>EXPENDITURES</b>		<b>FY 2002-03</b>	<b>FY 2003-04</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>
<b>(\$ in 000s)</b>		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Proposed</b>
	Salary	\$127,594	\$129,994	\$133,936	\$138,562	\$138,809	\$151,105
	Overtime Salary	\$5,624	\$9,707	\$11,429	\$9,924	\$16,851	\$17,490
	Fringe	\$40,238	\$45,692	\$48,693	\$54,349	\$54,446	\$64,478
	Overtime Fringe	\$1,473	\$2,541	\$2,992	\$2,598	\$4,411	\$5,302
	Other Operating	\$33,859	\$32,571	\$35,252	\$39,397	\$40,028	\$45,621
	Capital	\$2,584	\$2,484	\$411	\$488	\$630	\$2,614
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$211,372</b>	<b>\$222,989</b>	<b>\$232,713</b>	<b>\$245,318</b>	<b>\$255,175</b>	<b>\$286,610</b>
	Debt Services	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0
	OthNonOper	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>		<b>\$211,372</b>	<b>\$222,989</b>	<b>\$232,713</b>	<b>\$245,318</b>	<b>\$255,175</b>	<b>\$286,610</b>

- FY 2006-07 department expenditures are increasing by \$41.3 million or 16.8% from FY 2005-06 Budget due primarily to:
  - \$12.5 million increase in Salary
  - \$7.6 million increase in Overtime Salary
  - \$10.1 million increase in Fringes
  - \$2.7 million increase in Overtime Fringes
  - \$6.2 million increase in Other Operating
  - \$2.1 million increase in Capital
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$75.2 million or 35.6% as follows:
  - \$23.5 million increase in Salary
  - \$11.9 million increase in Overtime Salary
  - \$24.3 million increase in Fringes
  - \$3.8 million increase in Overtime Fringes
  - \$11.8 million increase in Other Operating
  - \$612,000 increase in Intradepartmental Transfers



**Payments To Other Departments:**

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department(to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Aviation	Building & Land Rental	No	\$132	\$74	\$253	\$319	\$319	\$319
Employee Relations	Testing & Validation	No	\$62	\$67	\$83	\$72	\$72	\$72
Public Health Trust	Public Health Trust - Inmate Medical Services	No	\$4,900	\$4,900	\$4,900	\$4,900	\$4,900	\$4,900
Total Transfer to other Departments			<b>\$5,094</b>	<b>\$5,041</b>	<b>\$5,236</b>	<b>\$5,291</b>	<b>\$5,291</b>	<b>\$5,291</b>

- FY 2006-07 total payments to other departments are remaining at \$5.3 million. The Public Health Trust has received \$4.9 million for Inmate Medical Services and this amount has remained constant.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$197,000 or 3.9%.

**Payments From Other Departments:**

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
General Services Administration	Inmate Industry / Lawn & Grounds Maintenance GS01327693	No	\$37	\$45	\$32	\$40	\$40	\$40
Juvenile Services	Food Services / Food Preparation and Delivery JUEDJJ	No	\$60	\$47	\$37	\$40	\$40	\$40
Total Transfer from other Departments			<b>\$97</b>	<b>\$92</b>	<b>\$69</b>	<b>\$80</b>	<b>\$80</b>	<b>\$80</b>

- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments from other departments will have decreased by (\$17,000) or (17.5%) due primarily to a reduction in Juvenile Services-Food Services/Preparation and delivery to JUEDJJ.

### **Personnel Positions and Salaries and Fringes:**

full-time positions only

Activity	Changes	Date	Count +/-
FY 2005-06 Final Adopted Budget		10/1/2005	2583
Administration	Overage-Chief under the Deputy Director's Office	04/24/2006	1
Food Services	Overages	10/01/2005	11
Employee Services	Overages	10/01/2005	12
Administration	Overages	10/01/2005	11
Employee Services	Position of Health & Welfare Administrator transferred to ERD	09/30/2006	-1
FY 2006-07 Budget Submission		2/1/2006	2617
Administration	Civilian Positions Added	10/01/2006	17
Community Control	Civilian Positions Added	10/01/2006	8
Employee Services	Civilian Positions Added	10/01/2006	4
Inmate Custody and Control	Civilian Positions Added	10/01/2006	42
Inmate Programs	Civilian Positions Added	10/01/2006	6
Medical Services	Civilian Positions Added	10/01/2006	1
FY 2006-07 Proposed Budget			2695

- FY 2006-07 personnel costs total \$238.4 million, which includes \$151.1 million of salaries, \$69.8 million of total fringes and \$17.5 million in overtime. The Department has 2,695 positions which is an increase of 112 positions or 4.2% from the FY 2005-06 final adopted budget.
- FY 2006-07 personnel costs are increasing by \$32.9 million or 16.0% from the FY 2005-06 Budget.

### **Vacant Personnel Positions:**

The department has not reported its' vacancies as of June 30, 2006.

### **Proposed New Efficiencies:**

There are no new efficiencies reported.

### **Budget Adjustments:**

There are no budget adjustments anticipated.

## Corrections and Rehabilitation Department Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Electrical Service	22010	\$2,260	\$2,373	\$2,161	\$2,400	\$2,400	\$3,158
2	Fire Systems Maintenance	24418	\$52	\$90	\$16	\$500	\$500	\$400
3	Contract Temporary Employee Costs	21510	\$87	\$90	\$28	\$34	\$55	\$54
4	Interdepartmental Transfers -Employee Relations Department for Testing and Validation	21030	\$62	\$67	\$83	\$72	\$72	\$72
5	Interdepartmental Transfers -Public Health Trust for Inmate Health Care	21610	\$4,900	\$4,900	\$4,900	\$4,900	\$4,900	\$4,900
6	Interdepartmental Transfers -Enterprise Technology Services for Programming Support	24519	\$100	\$100	\$110	\$110	\$120	\$120
7	Rent	25511	\$132	\$74	\$253	\$1,754	\$1,754	\$1,754
8	Employee Overtime Costs	160	\$7,097	\$10,065	\$14,430	\$12,500	\$21,262	\$22,792

### Comments/Additional Details for Highlight Line Items

1. The Electrical Service budget is based on a projected increase of over 30 percent in the amount billed to the Miami-Dade Corrections and Rehabilitation beginning in 2006, as indicated by Florida Power and Light in December 2005
2. Fire Systems Maintenance includes repairs and preventative maintenance of electronic fire prevention systems at 6 facilities; In previous years, preventative maintenance, major overhauls, and parts replacement were deferred; FY 2005-06 includes funding for deferred needs as well as inspections, preventative maintenance, repairs, and parts replacement; FY 2006-07 is reduced because it is anticipated that deferred replacement parts will be procured and installed in the current year
3. Contract for Temporary Employee was increased to supplement facility and support staff pending hiring into vacant positions

## **Corrections and Rehabilitation Department Review of Selected Line Items**

4. Testing and validation services is for payment to the Employee Relations Department for promotional examination development and validation; This is funded in accordance with budget manual page 36; Amount represents only a portion of sub object code 21030
5. Interdepartmental Transfers is the annual payment to the Public Health Trust for medical staff and care provided for Inmate Health Services
6. Interdepartmental Transfers to Enterprise Technology Services Department is for contractual maintenance services for the pro-rated cost of a Systems Programmer to support all Departmental mainframe systems and interfaces, such as Objective Jail Classification, Mug Shot, Criminal Justice Information System, and Inmate Profile system; Amount does not represent the entire budget under sub object code 24519
7. Annual Departmental rent for the site leased by Aviation to the Food Services Bureau budgeted at \$252,000, an increase of \$240,000 in the FY 2004-05, and the annual rent for the Martin Luther King, Jr. Building budgeted at \$1.436 million. Amount represents only partial departmental rent
8. Employee Overtime includes associated fringe benefits; the budget for FY 2006-07 includes vacancy coverage (\$6.941million), coverage for training (\$1.968 million), staffing of 9 positions for additional courtrooms (\$952,500), continuation of 45 posts for security (\$5.28 million) and 4 posts to comply with the Jessica Lunsford Act (\$429,800) added in FY 2005-06; overtime added for implementation of an inmate transportation program (\$447,000), and 57 additional posts added in FY 2006-07 for security and training functions (\$6.774 million); the projection for 2005-06 exceeds the budget due to higher than anticipated attrition and the addition of security posts funded by overtime

## **Capital Projects:**

### **CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

#### **2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Corrections and Rehabilitation

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	12,300	14,750	21,500	33,000	31,000	23,000	13,750	0	0	137,000
Financing Proceeds	12,500	21,400	300	0	0	0	0	0	0	21,700
<b>Total:</b>	<b>24,800</b>	<b>36,150</b>	<b>21,800</b>	<b>33,000</b>	<b>31,000</b>	<b>23,000</b>	<b>13,750</b>	<b>0</b>	<b>0</b>	<b>158,700</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	1,625	1,925	7,105	12,580	1,600	1,100	700	0	0	25,010
<b>Total:</b>	<b>1,625</b>	<b>1,925</b>	<b>7,105</b>	<b>12,580</b>	<b>1,600</b>	<b>1,100</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>25,010</b>
<b>Department Total:</b>	<b>26,425</b>	<b>38,075</b>	<b>28,905</b>	<b>45,580</b>	<b>32,600</b>	<b>24,100</b>	<b>14,450</b>	<b>0</b>	<b>0</b>	<b>183,710</b>

### **CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

#### **2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Corrections and Rehabilitation

#### **Public Safety**

(\$ in 000s)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Departmental Information Technology Projects</b>										
MAINFRAME TERMINAL REPLACEMENT		0	250	0	0	0	0	0	0	250
RADIO FREQUENCY IDENTIFICATION JAIL SECURITY PILOT PROJECT		0	125	0	0	0	0	0	0	125

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**  
**2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Corrections and Rehabilitation

**Public Safety**

(\$ in 000s)		<b>PRIOR</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>FUTURE</b>	<b>TOTAL</b>
VIDEO VISITATION PILOT PROJECT		0	200	0	0	0	0	0	0	200
<b>Jail Facility Improvements</b>										
COMMUNICATIONS INFRASTRUCTURE EXPANSION		0	800	0	0	0	0	0	0	800
CORRECTIONS RESERVE FOR DESIGN OF FUTURE PROJECTS		0	100	0	0	0	0	0	0	100
FACILITIES FIRE PROTECTION SYSTEM IMPROVEMENTS		13,800	6,100	0	0	0	0	0	0	19,900
FREEZER AND COOLER REFURBISHMENT		0	500	1,800	0	0	0	0	0	2,300
METRO WEST DETENTION CENTER FIRST FLOOR SMOKE EXHAUST		0	500	1,500	500	0	0	0	0	2,500
METRO WEST DETENTION CENTER INMATE HOUSING IMPROVEMENT		0	500	1,710	0	0	0	0	0	2,210
METRO WEST DETENTION CENTER SECURITY SYSTEM UPGRADE		200	300	0	0	0	0	0	0	500
PRE-TRIAL DETENTION CENTER RENOVATION AND EXPANSION		0	1,000	2,500	8,500	11,000	11,000	11,000	2,000	47,000
PRE-TRIAL DETENTION CENTER VIDEO SURVEILLANCE SYSTEM		0	250	0	0	0	0	0	0	250
REMOVE AND REPLACE RETHERM UNITS		1,100	1,100	1,100	1,100	1,100	700	0	0	6,200
SECURITY FENCE ENHANCEMENTS		0	600	600	0	0	0	0	0	1,200
TRAINING AND TREATMENT CENTER 40-YEAR BUILDING RECERTIFICATION		1,500	300	0	0	0	0	0	0	1,800
TRAINING AND TREATMENT CENTER FENCE AND RAZORWIRE REPLACEMENT		0	600	0	0	0	0	0	0	600
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER GENERATOR TRANSFER SWITCH CONTROLLER		0	250	0	0	0	0	0	0	250
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER KITCHEN FLOORING		625	330	0	0	0	0	0	0	955
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER RECREATION YARD SECURITY UPGRADE		0	400	2,600	0	0	0	0	0	3,000
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER SECURITY ENHANCEMENTS		0	300	3,270	0	0	0	0	0	3,570
<b>New Jail Facilities</b>										
CONSTRUCT NEW DETENTION CENTER		0	2,430	2,480	2,430	5,659	22,000	22,000	33,001	90,000
<b>Department Total:</b>										
		<b>17,225</b>	<b>16,935</b>	<b>17,560</b>	<b>12,530</b>	<b>17,759</b>	<b>33,700</b>	<b>33,000</b>	<b>35,001</b>	<b>183,710</b>



## Fire Rescue Summary of FY 2006-07 Budget Submission

### Issues impacting the department's FY 2006-07 Budget include:

- Department-wide Issues
  - Placing new units in the field to improve response times for suppression and rescue services. New services impact salary and operating costs and require hiring additional personnel, which also requires training. MDFR upgraded the service at the Key Biscayne Station from a 40 hour per week schedule to a 24 hour ALS Engine in October 2005. MDFR expects to deploy two additional units in July 2006, an ALS Engine for the new Trail Station (temporarily housed at Sweetwater Station 29) and an ALS Rescue for the new Naranja Station (temporarily housed at Cutler Ridge Station 34). Proposed service enhancements in FY 2007 include ALS Engine 66 at new Villages of Homestead Station in March 2007, Aerial 8 at the Aventura Station to replace Engine 63 when it moves to the new Highland Oaks Station in January 2007, ALS Engine 57 at West Kendall in July 2007, and ALS Engine 13 at East Kendall in February 2007
  - Construction of new Fire stations - MDFR stations under construction in FY 2006 include Port of Miami, Trail, East Kendall, East Homestead, and Villages of Homestead. Training Center design contract awarded and construction expected to commence in FY 2006-07. MDFR 2006 approved capital budget included \$22.6 million for station replacement and reconstruction. Projects have been prioritized and additional construction manager hired to coordinate these projects
  - Helicopter Replacement and Upgrade program - 1 new Bell 412 delivered in November 2005, second new aircraft delivered April 1, 2006. Older aircraft (2001) sent for required upgrades, will return in August. Oldest aircraft upgrade to be completed in September 2006. Sale of 1986 Air Rescue 1 to be completed prior to fiscal year end to assist in payment of new aircraft and upgrade program. Advertisements completed and sealed bids will be opened July 27. FY 2007 Air Rescue availability will be 100% for all missions
  - Ocean Lifeguard Rescue Services - lifeguard towers at Key Biscayne and Haulover Beach were damaged during hurricane season. Crandon requires 9 replacements and 4 repaired - Haulover requires 13 replacements and 4 repairs. MDFR is working with FEMA to seek reimbursement for repair and replacement costs. MDFR hiring carpenters to complete repairs and begin replacement of towers. MDFR to submit COR funding request for gap in FEMA funding
  - Purchase of Self-Contained Breathing Apparatus - \$3.5 million project to replace all SCBA's throughout MDRF - two year phased funding with \$1.25 grant and \$1.5 million in FY 06 and FY 07 from MDRF



- Equipment procured and grant funds have been spent. Continuing to work with vendor to complete delivery and training for new equipment.
- Motorcycle Emergency Response Teams - MERT acquiring 12 new motorcycles for MERT teams, to be delivered in May
- Support Services Issues
  - MDR fleet replacement - MDRF has developed 7 year fleet replacement program for Heavy and Light Fleet. MDRF and GSA meeting resulted in agreement to create inter-departmental MOU for long term fleet plan. MDRF and GSA continue working on plan to resolve space allocation issues for shop and light and medium fleet maintenance
- Suppression and Rescue Issues
  - MDRF merger with City of Hialeah - MDRF and City of Hialeah discussing possible merger. Formal committee created and information being shared about how to combine services and what would be impact on residents, employees and operating and capital budgets of both the city and the district
  - MDRF proposed fee increases (not in proposed budget but under review) : EMS transports, Impact Fees and Fire Prevention Fees. MDRF to work with EMS billing vendor and impacted industries to evaluate revenue impact. Impact fee increase similar to MDPD and P&R, to include future CPI increases. Impact fees not adjusted since 1994. BASF and LBA have agreed to methodology, concerned about phase in period only
  - FAA Compliance/Air Rescue Transport Fees - MDRF seeking FAA part 135 certification. Certification will allow MDRF to charge for Air Rescue transport service. FAA decision imminent - looks positive for MDRF. MDRF will develop fee schedule recommendation after consultation with EMS billing vendor. Florida State Legislative proposal for \$5 license fee for Air Rescue operations (\$11 million annual) introduced by House and Senate - withdrawn by House - not looking favorable due to opposition from leadership. Will try again next year
  - Fire Boat - MDRF purchased 50 foot fire boat in December 2005, arrival scheduled for September 2006. Proposed enhancements include funding for operational components and staffing boat 24 hour basis at Port of Miami. MDRF also developing comprehensive waterways and Marine Firefighting plan for countywide implementation

**Department Revenues:**

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>REVENUE</b>							
CW	General Fund Countywide	\$7,387	\$11,619	\$13,062	\$15,879	\$15,668	\$18,527
PROP	Aviation Transfer	\$0	\$0	\$0	\$16,294	\$16,294	\$17,232
PROP	Carryover	\$10,822	\$1,854	\$83	\$2,843	\$1,144	\$12,309
PROP	Emergency Plan Review Fees	\$24	\$22	\$31	\$24	\$24	\$24
PROP	Fees for Services	\$22,469	\$23,499	\$24,914	\$26,664	\$25,428	\$26,128
PROP	Florida Power and Light	\$268	\$311	\$291	\$289	\$289	\$289
PROP	Interest Earnings	\$824	\$470	\$828	\$700	\$900	\$1,800
PROP	Miscellaneous	\$715	\$275	\$156	\$451	\$583	\$538
PROP	Public Health Trust	\$900	\$900	\$900	\$900	\$900	\$900
PROP	Rental of Office Space	\$419	\$434	\$445	\$425	\$400	\$200
PROP	Fire Ad Valorem District Tax	\$177,154	\$195,648	\$223,351	\$264,142	\$264,142	\$312,480
STATE	State Grants	\$125	\$492	\$522	\$1,405	\$526	\$1,407
FED	Federal Grants	\$873	\$2,070	\$1,429	\$1,106	\$2,676	\$747
FED	Other Revenues	\$0	\$0	\$0	\$0	\$4,706	\$0
FED	Urban Area Security Initiative (UASI) Grant	\$0	\$64	\$6,255	\$3,809	\$9,796	\$0
<b>TOTAL REVENUE</b>		<b>\$221,980</b>	<b>\$237,658</b>	<b>\$272,267</b>	<b>\$334,931</b>	<b>\$343,476</b>	<b>\$392,581</b>

- Over FY 2006-07 Total Department Revenues are increasing by \$57.6 million or 17.2% from the FY 2005-06 Budget due primarily to:
  - \$2.6 million increase in General Fund Countywide
  - \$938,000 increase in Aviation Transfer
  - \$9.5 million increase in Carryover
  - (\$536,000) decrease in Fees for Services
  - \$1.1 million increase in Interest Earnings
  - \$87,000 increase in Miscellaneous
  - (\$225,000) decrease in Rental of Office Space
  - \$48.3 million increase in Fire Ad Valorem District Tax
  - (\$359,000) decrease in Federal Grants
  - (\$3.8) million decrease in Urban Area Security Initiative (UASI) Grant
- Over the five year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$170.6 million or 76.9% due primarily to:
  - \$11.1 million increase in General Funds Countywide
  - \$17.2 million increase in Aviation Transfer
  - \$1.5 million increase in Carryover
  - \$3.7 million increase in Fees for Services
  - \$976,000 increase in Interest Earnings
  - (\$177,000) decrease in Miscellaneous
  - (\$219,000) decrease in Rental of Office Space
  - \$135.3 million increase in Fire Ad Valorem District Tax
  - \$1.3 million in State Grants
  - (\$126,000) decrease in Federal Grants

### **Department Expenditures:**

#### **A) OPERATING BUDGET - EXPENDITURES**

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>EXPENDITURES</b>							
	Salary	\$127,197	\$136,773	\$150,292	\$180,204	\$173,638	\$204,762
	Overtime Salary	\$15,163	\$16,343	\$16,565	\$16,241	\$17,678	\$18,157
	Fringe	\$37,493	\$44,410	\$51,347	\$61,662	\$62,929	\$67,027
	Overtime Fringe	\$3,488	\$3,756	\$3,808	\$3,774	\$4,062	\$4,176
	Other Operating	\$33,878	\$34,368	\$35,538	\$51,549	\$46,629	\$72,601
	Capital	\$2,196	\$-760	\$1,636	\$5,235	\$5,170	\$7,243
<b>TOTAL OPERATING EXPENDITURES</b>		\$219,415	\$234,890	\$259,186	\$318,665	\$310,106	\$373,966
	Debt Services	\$0	\$113	\$1,880	\$4,657	\$4,932	\$6,756
	Reserves	\$0	\$0	\$0	\$7,800	\$7,200	\$4,744

	Transfers	\$711	\$969	\$7,523	\$3,809	\$8,929	\$7,115
	OthNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$220,126	\$235,972	\$268,589	\$334,931	\$331,167	\$392,581

- FY 2006-07 Total Department Expenditures are increasing by \$57.6 million or 17.2% from FY 2005-06 Budget due to:
  - \$24.6 million increase in Salary
  - \$1.9 million increase in Overtime Salary
  - \$5.4 million increase in Fringe
  - \$402,000 increase in Overtime Fringe
  - \$21.1 million increase in Other Operating
  - \$2.0 million increase in Capital
  - \$2.1 million increase in Debt Services
  - (\$3.1) million decrease in Reserves
  - \$3.3 million increase in Transfers
- Over the five year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$172.4 million or 78.3% due primarily to:
  - \$77.6 million increase in Salary
  - \$3.0 million increase in Overtime Salary
  - \$29.5 million increase in Fringe
  - \$688,000 increase in Overtime Fringe
  - \$38.7 million increase in Other Operating
  - \$5.0 million increase in Capital
  - \$6.8 million increase in Debt Services
  - \$4.7 million in Reserves
  - \$6.4 million increase in Transfers

### **Payments from Other Departments:**

#### **PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO FIRE RESCUE**

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Public Health Trust	Miami-Dade Fire Rescue - Helicopter Payment	No	\$900	\$900	\$900	\$900	\$900	\$900
Total Transfer from other Departments			\$900	\$900	\$900	\$900	\$900	\$900

*may include capital  
funds as well*

**Payments to Other Departments:****PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM FIRE RESCUE**

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Communications	Communications Department - Promotional Spots Program	No	\$85	\$85	\$85	\$85	\$85	\$85
Total Transfer to other Departments			\$85	\$85	\$85	\$85	\$85	\$85

**Personnel Positions and Salaries and Fringes:****B) POSITIONS**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1919	1971	2065	2315	2350	2504
Full-Time Positions Filled =	20	27	24		2262	
Part-time FTEs Budgeted =	0	0	0	0	26	0
Temporary FTEs Budgeted =	0	0	0	0	24	1

- FY 2006-07 Personnel Costs total \$294.1 million which includes: \$222.9 million in Salary and \$71.2 million in Fringe
- FY 2006-07 Personnel Costs are increasing by \$32.2 million or 12.3% from the FY 2005-06 Budget. The department has 2504 positions, which reflects an increase of 189 positions from the FY 2005-06 Budget.

**Vacant Personnel Positions:**

- The department has not reported its' vacancies as of June 30, 2006.

**Proposed Efficiencies:**

	(\$ in 000s)								
Activity	Description of Efficiency/Improvement	Related Outcome	Implementation Date	FY 2005-06			FY 2006-07		
		<a href="#">List</a>		Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Avoid fuel surcharge at Opa locka Airport by using MDRF fuel truck and personnel	PS1-2	6/1/2006	22	1	Avoid \$1.28 fuel surcharge art Opa locka in 4th quarter: 25,000 gallons X \$1.28 = \$32,000 less \$10,000 MDRF personnel cost.	88	0	Avoid \$1.28 fuel surcharge art Opa locka in FY 07 quarter: 100,000 gallons X \$1.28 = \$128,000 less \$40,000 MDRF personnel cost.
				22	1		88	0	

**Budget Adjustments:**

- There are no Budget Adjustments at this time.

## Fire Rescue Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
1	Administrative Reimbursement	26240 & 53231	\$5,903	\$4,038	\$5,664	\$7,049	\$7,049	\$7,608
2	Contract Temporary Employee Costs	21510	\$1,101	\$936	\$556	\$309	\$543	\$433
3	Employee Overtime Costs	00160 & 00161	\$18,270	\$16,433	\$16,639	\$14,157	\$17,505	\$16,402
4	Travel Costs	31210	\$394	\$389	\$266	\$306	\$192	\$255

### **Comments/Additional Details for Highlight Line Items:**

1. The administrative reimbursement is a percentage of the department's direct operating expenses that are paid to the general fund. Since the direct operating expenses increase next year, the administrative reimbursement goes up.
2. The temporary help budget has decreased substantially from the past years from more than \$1.1 million to around one half million, as we make sure long time temps become full time employees, in accordance with Board policy concerning those positions. In a large organization like MDFR there will always be some temp help required to fill in for people on FMLA and for other special occasions, but we are trying to keep it as low as possible.
3. Overtime salaries are less than 5% of the total MDFR budget. OT was projected to be higher than budgeted, but the February projection might have been a bit high. OT has been better in the past few pay periods and the department has received some FEMA reimbursements. OT is anticipated to come in about the same as last year or slightly better. 4 new units are being deployed next year and a fire boat so OT can be expected to increase depending upon the number of certified firefighter/paramedics hired and the timing of the State EMT tests for our new non-certified firefighter/EMTs. All of our new units are Advanced Life Support (ALS) and ALS units require paramedics, which are often hired on OT due to our shortage. The department is developing a new paramedic training program with some funds recently left to the department. Implementation will hopefully occur this year.
4. Little variance.

**Capital Projects:****CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

**2006-07 Proposed Capital Budget and Multi-Year Capital Plan****DEPARTMENT: Fire Rescue**

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
1994 Fire District Bond Interest	0	1,582	0	0	0	0	0	0	0	1,582
1994 Fire Rescue District Bonds	0	5,133	0	0	0	0	0	0	0	5,133
2002 Capital Asset Acquisition Bonds	0	4,050	0	0	0	0	0	0	0	4,050
2002 Fire District Bond Interest	0	1,023	0	0	0	0	0	0	0	1,023
2002 Fire Rescue District Bonds	0	17,795	0	0	0	0	0	0	0	17,795
2006 Capital Improvement Bonds	22,600	22,600	0	0	0	0	0	0	0	22,600
Building Better Communities GOB Program	0	1,500	0	0	0	0	0	0	0	1,500
Capital Asset Acquisition Bond 2004B Proceeds	0	17,560	0	0	0	0	0	0	0	17,560



	<b>Total:</b>	<b>22,600</b>	<b>71,243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>71,243</b>
<b>Federal Government</b>											
	Assistance to Firefighters Grant	0	750	0	0	0	0	0	0	0	750
	<b>Total:</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>
<b>Impact Fees/Exactions</b>											
	Developer Fees/Donations	0	112	0	0	0	0	0	0	0	112
	Fire Impact Fees	2,925	15,035	8,620	3,123	5,104	6,273	4,125	4,610	2,500	49,390
	<b>Total:</b>	<b>2,925</b>	<b>15,147</b>	<b>8,620</b>	<b>3,123</b>	<b>5,104</b>	<b>6,273</b>	<b>4,125</b>	<b>4,610</b>	<b>2,500</b>	<b>49,502</b>
<b>Other County Sources</b>											
	Capital Outlay Reserve	0	0	500	0	0	0	0	0	0	500
	Court Settlement	0	500	0	0	0	0	0	0	0	500
	Fire Rescue Taxing District	1,250	1,250	1,250	0	0	0	0	0	0	2,500
	<b>Total:</b>	<b>1,250</b>	<b>1,750</b>	<b>1,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>
	<b>Department Total:</b>	<b>26,775</b>	<b>88,890</b>	<b>10,370</b>	<b>3,123</b>	<b>5,104</b>	<b>6,273</b>	<b>4,125</b>	<b>4,610</b>	<b>2,500</b>	<b>124,995</b>

## CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

## 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

<b>Public Safety</b>										
		<b>PRIOR</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>FUTURE</b>	<b>TOTAL</b>
<b>Air Rescue Facilities</b>										
AIR RESCUE SOUTH ROOF PROJECT (STATION 24)		0	350	0	0	0	0	0	0	350
<b>Capacity-Improving Projects</b>										
MISCELLANEOUS FIRE RESCUE CAPITAL PROJECTS		0	0	0	1,300	1,300	4,000	4,000	2,500	13,100
<b>Equipment Acquisition</b>										
FIRE BOAT AND EQUIPMENT CONTINGENCY		1,200	200	0	0	0	0	0	0	1,400
SELF-CONTAINED BREATHING APPARATUS (SCBA) REPLACEMENT		2,000	1,250	0	0	0	0	0	0	3,250
<b>Fire Station Renovation</b>										
FIRE RESCUE STATION RENOVATIONS		1,600	900	850	700	1,000	0	0	0	5,050
HIGHLAND OAKS FIRE RESCUE STATION PHASE 2 (STATION 63)		0	0	3,000	0	0	0	0	0	3,000
PINECREST FIRE RESCUE STATION (STATION 49)		1,110	160	0	0	0	0	0	0	1,270
<b>Fire Station Replacement</b>										
HOMESTEAD FIRE RESCUE STATION (STATION 16)		0	65	1,000	1,185	50	0	0	0	2,300
MODEL CITIES FIRE RESCUE STATION (STATION 2)		65	2,050	185	0	0	0	0	0	2,300
VILLAGE OF SUNNY ISLES FIRE RESCUE STATION (STATION 10)		0	20	200	1,000	1,730	0	0	0	2,950
<b>Future Capital Projects</b>										
SOUTH DIVISION OFFICE		0	0	0	750	0	0	0	0	750
<b>New Fire Stations</b>										
AIR RESERVE BASE FIRE RESCUE STATION (STATION F)		0	0	0	40	200	1,794	0	0	2,034
ARCOLA FIRE RESCUE STATION (STATION 67)		90	810	1,100	0	0	0	0	0	2,000
COCONUT PALM FIRE RESCUE (STATION J)		225	1,050	1,095	0	10	0	0	0	2,380
DOLPHIN FIRE RESCUE STATION (STATION 68)		856	844	2,100	0	0	0	0	0	3,800
DORAL NORTH FIRE RESCUE STATION (STATION 69)		60	0	865	1,334	0	0	0	0	2,259
EAST HOMESTEAD FIRE RESCUE STATION (STATION 66)		964	1,429	0	0	0	0	0	0	2,393
EAST KENDALL FIRE RESCUE STATION AND SUPPORT COMPLEX (STATION 13)		3,645	4,482	0	0	0	0	0	0	8,127
EUREKA FIRE RESCUE STATION (STATION 71)		0	340	65	1,182	982	0	0	0	2,569
FLORIDA CITY FIRE RESCUE STATION (STATION R)		250	0	0	1,135	474	245	0	0	2,104
GLADES / BEACON LAKES FIRE RESCUE STATION (STATION P)		0	0	0	0	500	1,039	720	0	2,259

HIGHLAND OAKS FIRE RESCUE STATION PHASE 1 (STATION 63)			510	150	0	0	0	0	0	0	660
MIAMI LAKES NORTH FIRE RESCUE STATION (STATION O)			0	0	0	60	0	1,000	1,704	0	2,764
MIAMI LAKES WEST FIRE RESCUE STATION (STATION 64)			10	955	1,054	0	0	0	0	0	2,019
PALMETTO BAY FIRE RESCUE STATION (STATION 62)			550	0	0	980	1,014	0	0	0	2,544
TRAIL FIRE RESCUE STATION (STATION 61)			1,520	783	0	0	0	0	0	0	2,303
VILLAGES OF HOMESTEAD FIRE RESCUE STATION (STATION 66)			1,565	1,385	0	0	0	0	0	0	2,950
Ocean Rescue Facilities											
OCEAN RESCUE FACILITY IMPROVEMENTS			250	1,250	0	0	0	0	0	0	1,500
OCEAN RESCUE TOWER REPAIRS			0	150	0	0	0	0	0	0	150
Support Facilities											
TRAINING COMPLEX			1,573	14,450	10,877	0	0	0	0	0	26,900
ULTRA HIGH FREQUENCY (UHF) SYSTEM REPLACEMENT			12,370	2,630	2,560	0	0	0	0	0	17,560
	Department Total:		30,413	35,703	24,951	9,666	7,260	8,078	6,424	2,500	124,995

## Human Services Summary of FY 2006-07 Budget Submission

There are no new issues impacting the department's FY 2006-07 Budget.

### Department Revenues:

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>REVENUE</b>							
CW	General Fund Countywide	\$58,610	\$65,663	\$53,502	\$54,465	\$54,466	\$54,760
PROP	Carryover	\$931	\$2,260	(\$5,564)	\$0	(\$6,909)	\$0
PROP	Court Fees	\$15	\$0	\$42	\$15	\$15	\$20
PROP	Donations	\$11	\$10	\$7	\$10	\$6	\$6
PROP	Fees for Services	\$1,268	\$1,148	\$1,099	\$245	\$398	\$380
PROP	Food and Beverage Tax	\$0	\$0	\$0	\$1,708	\$1,727	\$1,727
PROP	Interest Income	\$24	\$20	\$200	\$0	\$0	\$0
PROP	Miami-Dade Public Schools	\$0	\$0	\$75	\$35	\$35	\$57
PROP	Miscellaneous Revenues	\$846	\$425	\$536	\$562	\$251	\$251
PROP	Other Revenues	\$2,563	\$2,171	\$2,556	\$3,350	\$3,300	\$3,085
PROP	Rental of Office Space	\$729	\$686	\$816	\$725	\$848	\$847
PROP	Rentals	\$10	\$67	\$84	\$0	\$54	\$54
STATE	State Grants	\$12,142	\$9,984	\$9,923	\$11,220	\$11,088	\$10,799
STATE	State Grant - VPK	\$0	\$0	\$9,024	\$0	\$59,989	\$60,235
STATE	State Grant - ELC	\$77,039	\$95,587	\$119,128	\$116,544	\$110,559	\$110,559
INTERTRNF	Interagency Transfers	\$3,308	\$3,953	\$4,526	\$5,712	\$5,155	\$5,146
FED	Federal Grants	\$6,625	\$7,324	\$5,895	\$5,542	\$6,117	\$5,918
<b>TOTAL REVENUE</b>		<b>\$164,121</b>	<b>\$189,298</b>	<b>\$201,849</b>	<b>\$200,133</b>	<b>\$247,099</b>	<b>\$253,844</b>

- FY 2006-07 Total Department Revenues are increasing by \$53.7 million or 26.8% from the FY 2005-06 Budget due primarily to:
- - \$295,000 increase in General Fund Countywide
  - \$135,000 increase in Fees for Services
  - (\$311,000) decrease in Miscellaneous Revenues
  - (\$265,000) decrease in Other Revenues
  - \$122,000 increase in Rental of Office Space
  - (\$421,000) decrease in State Grants

- \$60.2 million increase in State Grant – VPK
  - (\$6.0) million increase in State Grant – ELC
  - (\$566,000) decrease in Interagency Transfers
  - \$376,000 increase in Federal Grants
- Over the 5 year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$89.7 million or 54.7% due primarily to:
    - (\$3.8) million decrease in General Fund Countywide
    - (\$931,000) decrease in Carryover
    - (\$888,000) decrease in Fees for Services
    - \$1.7 million increase in Food and Beverage Tax
    - (\$595,000) decrease in Miscellaneous Revenue
    - \$522,000 increase in Other Revenue
    - \$118,000 increase in Rental of Office Space
    - (\$1.3) million decrease in State Grants
    - \$60.2 million increase in State Grants – VPK
    - \$33.5 million increase in State Grants – ELC
    - \$1.8 million increase in Interagency Transfers
    - (\$707,000) decrease in Federal Grants

**Department Expenditures:**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Proposed
<b>EXPENDITURES</b>						
Salary	\$43,564	\$45,232	\$47,871	\$49,763	\$48,906	\$49,014
Overtime Salary	\$31	\$35	\$64	\$192	\$206	\$137
Fringe	\$10,683	\$13,031	\$13,513	\$16,009	\$15,594	\$16,550
Overtime Fringe	\$2	\$2	\$5	\$0	\$0	\$21
Other Operating	\$107,306	\$135,619	\$147,594	\$134,080	\$189,136	\$187,735
Capital	\$156	\$194	\$144	\$89	\$292	\$387
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$161,742</b>	<b>\$194,113</b>	<b>\$209,191</b>	<b>\$200,133</b>	<b>\$254,134</b>	<b>\$253,844</b>
Debt Services	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0
IntraDepartmental	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$161,742</b>	<b>\$194,113</b>	<b>\$209,191</b>	<b>\$200,133</b>	<b>\$254,134</b>	<b>\$253,844</b>

- FY 2006-07 Expenditures are increasing by \$53.7 million or 26.8% from the FY 2005-06 Budget due primarily to:
  - (\$804,000) decrease in Salary
  - \$562,000 increase in Total Fringe
  - \$54.0 million in Other Operating
  - \$298,000 increase in Capital
- Over the 5 years period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$92.1 million or 56.9% due primarily to:
  - \$5.6 million increase in Salary
  - \$5.9 million increase in Total Fringe
  - \$80.4 million increase in Other Operating
  - \$231,000 increase in Capital

**Payments From Other Departments:**

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO HUMAN SERVICES**

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Housing Agency	Martin Fine/Halley Sofge Seniro Center for social services support.	No	\$259	\$88	\$96	\$140	\$97	\$98
Housing Agency	Helen Sawyer	No	\$616	\$1,606	\$1,650	\$2,226	\$2,025	\$2,043
Housing Agency	HOPE VI for resident services.	No	\$430	\$500	\$535	\$538	\$542	\$542
Non-Departmental	Caleb At-Risk	No	\$145	\$0	\$161	\$150	\$145	\$109
Total Transfer from other Departments			\$1,450	\$2,194	\$2,442	\$3,054	\$2,809	\$2,792

- FY 2006-07 Total Payments From Other Departments are decreasing by (\$262,000) or (8.6%) due primarily to a (\$183,000) decrease from the Housing Agency.

- Over the 5 year period, FY 2003-04 to FY 2006-07, Payments From Other Departments have increased by \$1.3 million or 92.6% due primarily to:
  - (\$161,000) decrease from Housing Agency – Martin Fine/Halley Sofge Senior center for social services support
  - \$1.4 million increase from Housing Agency – Helen Sawyer
  - \$112,000 increase from Housing Agency – Hope VI for resident services

### **Personnel Positions and Salaries and Fringes:**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1035	1026	1124	1071	1059	1034
Full-Time Positions Filled =	1020	1005	1038		1022	
Part-time FTEs Budgeted =	8.02	8.02	8.02	8.02	8.02	4.14
Temporary FTEs Budgeted =	60	60	53	4	4	4

- FY 2006-07 Personnel Costs total \$65.7 million, which includes \$48.9 in salaries, \$16.6 million in total fringes and \$137,000 in overtime.
- FY 2006-07 Personnel Costs are decreasing by (\$242,000) or (1.9%).
- FY 2006-07 Personnel Costs are increasing by \$11.4 million or 67.8% from the FY 2002-03 Budget. The department has 1034 positions, which is a decrease of 37 positions from the FY 2005-06 Budget.

### **Vacant Personnel Positions:**

As of June 30, 2006, there are 77 vacancies reported.

### **Proposed Efficiencies:**

There are no new efficiencies at this time.

### **Budget Adjustments:**

There are no Budget Adjustments at this time.

## Human Services Review of Selected Line Items

(\$\$'s in  
000's)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
Payments to Day Care Providers	60670	\$72,981	\$95,013	\$119,042	\$107,938	\$161,029	\$161,013
Travel Costs	31210, 31215, 31220	\$109	\$72	\$54	\$81	\$93	\$112
Contract Temporary Employee Costs	21510, 21511, 21540, 21550	\$1,635	\$2,097	\$3,199	\$204	\$1,672	\$429
Community-Based Organizations	60609, 60610, 60613, 60614, 60616	\$13,836	\$20,856	\$20,211	\$6,014	\$6,014	\$5,774
Rent	25511	\$1,654	\$1,893	\$2,404	\$1,959	\$2,081	\$2,048

### **Comments/Additional Details for Highlight Line Items:**

1. Increase due to addition of Voluntary Pre Kindergarten contract with Early Learning Coalition which started 8/1/05.
2. Increase primarily due to anticipated travel associated with the Department re-accreditation process.
3. Reduction primarily due to establishment of full-time positions to replace temporaries for the VPK program in CDS.
4. Reduction from 04/05 to 05/06 is due to the moving of Commission Funds from Department Budget. Reduction in 06/07 from 05/06 is due to the moving of funds for the American Red Cross and Abriendo Puertas from the Department budget to GG.
5. Reduction in rent is primarily due to the consolidation of offices in CDS due reduction in grant from the Early Learning Coalition.



**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**  
 (\$ in 000s)  
**2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

DEPARTMENT: Human Services

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	922	2,066	1,587	5,692	5,590	5,587	5,965	3,513	0	30,000
<b>Total:</b>	<b>922</b>	<b>2,066</b>	<b>1,587</b>	<b>5,692</b>	<b>5,590</b>	<b>5,587</b>	<b>5,965</b>	<b>3,513</b>	<b>0</b>	<b>30,000</b>
<b>Federal Government</b>										
Emergency Shelter Grant	0	0	400	0	0	0	0	0	0	400
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	1,425	0	1,400	0	0	0	0	0	0	1,400
Food and Beverage Tax	2,050	7,800	0	0	0	0	0	0	0	7,800
<b>Total:</b>	<b>3,475</b>	<b>7,800</b>	<b>1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,200</b>
<b>Department Total:</b>	<b>4,397</b>	<b>9,866</b>	<b>3,387</b>	<b>5,692</b>	<b>5,590</b>	<b>5,587</b>	<b>5,965</b>	<b>3,513</b>	<b>0</b>	<b>39,600</b>

## CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

## 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

		Health and Human Services								
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Departmental Information Technology Projects										
COMPUTER REPLACEMENT MODERNIZATION PROJECT		0	100	0	0	0	0	0	0	100
Human Services Facilities										
FACILITIES REPAIRS		0	1,500	0	0	0	0	0	0	1,500
PREVENTATIVE MAINTENANCE PROGRAM		0	200	0	0	0	0	0	0	200
Neighborhood Service Centers										
CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS		382	922	3,098	3,098	0	0	0	0	7,500
NEW ALLAPATTAH NEIGHBORHOOD SERVICE CENTER		1,184	0	441	454	192	2,566	2,663	0	7,500
NEW WYNWOOD NEIGHBORHOOD SERVICE CENTER		100	1,065	2,153	2,038	2,144	0	0	0	7,500
Rehabilitative Services Facilities										
KENDALL COMPLEX COTTAGES REFURBISHMENT		0	0	0	0	3,251	3,399	850	0	7,500
Victims Services Facilities										
DOMESTIC VIOLENCE CENTER		0	1,297	6,503	0	0	0	0	0	7,800
	Department Total:	1,666	5,084	12,195	5,590	5,587	5,965	3,513	0	39,600

## Medical Examiner Summary of FY 2006-07 Budget Submission

### Issues impacting the department's FY 2006-07 budget include:

- An Exabyte 221L Tape Library for LTO Type 3 tapes is necessary to transfer data off-site. (\$20,000) We currently do not back-up and store off-site. This system would enable us to comply with new county storage standards and replace an inadequate DLT tape backup system currently in use. The alternative online storage system which uses Storage Areas Network (SAN) is \$47,000.
- Since an additional fifteen (15) employees have now been included in the Special Risk Retirement, an additional \$27,000 to \$38,000 will be needed as a mid-year or year-end amendment due to this change in policy.
- In 1988 ME Building (approximately 88,000 square feet) Cost \$12.6 million. Furniture and carpeting cost \$1.4 million. Department needs to replace approximately \$312,000 worth of furniture and carpeting. (GSA estimate). A total of \$114,000 has been included in the Department's Capital Outlay Reserve Budget recommendation. The remaining amount needed will be requested in the FY 07/08 Budget.
- Trust Fund-Fund 600: May not be co-mingled with other funds as per federal rules. Federal rules prohibit budgeting for unrealized revenue. This fund is depleting and may expire by the end of January, 2007. It is impacting upon the General Fund due to the transfer of the mini-lab maintenance, and a portion of the copy machine and digital cameras.

### Departmental Revenues:

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>REVENUE</b>							
CW	General Fund Countywide	\$5,138	\$5,854	\$6,163	\$7,371	\$7,387	\$8,177
PROP	Carryover	\$295	\$201	\$172	\$114	\$321	\$27
PROP	Cremation Approval Fees	\$161	\$198	\$283	\$270	\$280	\$280
PROP	Forensic Imaging	\$67	\$41	\$37	\$40	\$45	\$45
PROP	Other Revenues	\$192	\$133	\$149	\$135	\$120	\$97
PROP	Photographic Sales	\$137	\$22	\$17	\$12	\$15	\$15

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>REVENUE</b>							
PROP	Special Service Fees	\$240	\$111	\$57	\$80	\$74	\$55
PROP	Toxicology Testing	\$0	\$143	\$176	\$143	\$118	\$68
<b>TOTAL REVENUE</b>		<b>\$6,230</b>	<b>\$6,703</b>	<b>\$7,054</b>	<b>\$8,165</b>	<b>\$8,360</b>	<b>\$8,764</b>

- FY 2006-07 departmental revenues are increasing by \$599,000 or 7.3% from the FY 2005-06 Budget due primarily to:
  - \$806,000 increase in General Fund Countywide
  - (\$87,000) decrease in Carryover
  - (\$75,000) decrease in Toxicology Testing
- Over the five (5) year period from FY 2002-03 to FY 2006-07, total departmental revenues will have increased by \$2.5 million or 40.7% due primarily to:
  - \$3.0 million increase in General Fund Countywide
  - (\$268,000) decrease in carryover
  - \$119,000 increase in Cremation Approval Fees
  - (\$95,000) decrease in Other Revenues
  - (\$122,000) decrease in Photographic Sales
  - (\$185,000) decrease in Special Service Fees
  - \$68,000 increase in Toxicology Testing

### **Departmental Expenditures:**

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>EXPENDITURES</b>							
	Salary	\$3,815	\$4,247	\$4,464	\$4,739	\$4,760	\$5,036
	Overtime Salary	\$57	\$38	\$52	\$56	\$65	\$53
	Fringe	\$790	\$999	\$1,066	\$1,598	\$1,610	\$1,832
	Overtime Fringe	\$0	\$0	\$0	\$3	\$16	\$13
	Other Operating	\$1,349	\$1,245	\$1,206	\$1,661	\$1,551	\$1,684
	Capital	\$18	\$2	\$-55	\$108	\$331	\$146
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$6,029</b>	<b>\$6,531</b>	<b>\$6,733</b>	<b>\$8,165</b>	<b>\$8,333</b>	<b>\$8,764</b>

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Proposed
<b>EXPENDITURES</b>						
Debt Services	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0
IntraDepartmental	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$6,029</b>	<b>\$6,531</b>	<b>\$6,733</b>	<b>\$8,165</b>	<b>\$8,333</b>	<b>\$8,764</b>

- FY 2006-07 total departmental expenditures are increasing by \$599,000 or 7.3% from the FY 2005-06 Budget due primarily to:
  - \$297,000 increase in Salary
  - \$234,000 increase in Fringe
- Over the five (5) year period from FY 2002-03 to FY 2006-07, total departmental expenditures will have increased by \$2.7 million or 45.4% due primarily to:
  - \$1.2 million increase in Salary
  - \$1.0 million increase in Fringe
  - \$335,000 increase in Other Operating
  - \$128,000 increase in Capital

#### **Payments From Other Departments:**

There are no payments from other departments reported.

#### **Payments To Other Departments:**

There are no payments to other departments reported.

**Personnel Positions and Salaries and Fringes:****B) POSITIONS**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	62	63	66	70	70	70
Full-Time Positions Filled =	62	63	66		70	
Part-time FTEs Budgeted =	1.8	2.25	2.25	1.5	1.5	1.5
Temporary FTEs Budgeted =						

- FY 2006-07 Personnel Costs total \$6.9 million which includes \$5.1 million in salaries and \$1.8 million in fringes and no overtime.
- FY 2006-07 personnel costs are increasing by \$538,000 or 8.4% from the FY 2005-06 Budget. The department has 70 positions which is the same staffing level as the FY 2005-06 Budget.

**Vacant Personnel Positions:**

As of June 30, 2006, one (1) vacancy was reported.

**Proposed Efficiencies:**

Description of Efficiency/Improvement	Related Outcome <a href="#">List</a>	Implementation Date	FY 2005-06			FY 2006-07		
			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Conversion from conventional to digital photography	PS1-7	2/1/2006	0	0	Doctors can view photographs as part of case file on ME software program, photographers can view photographs for corrections rapidly, reduces time to access photographs by 50%, reduces costs of film, chemicals & other supplies.	30	0	Doctors can view photographs as part of case file on ME software program, photographers can view photographs for corrections rapidly, reduces time to access photographs by 50%, reduces costs of film, chemicals & other supplies.
				0	0		30	0

**Budget Adjustments:**

There are no budget adjustments anticipated.

### Medical Examiner Review of Selected Line Items

(\$\$'s in  
000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Other Outside Contractual Services	22430	\$692	\$584	\$663	\$752	\$752	\$86
2	Outside Maintenance	24480	\$105	\$93	\$122	\$154	\$138	\$175
3	Travel Costs	31210	\$29	\$30	\$35	\$66	\$74	\$66
4	Indigent Burials	33030	\$195	\$187	\$213	\$204	\$219	\$219
5	Computer Equipment	95021	\$3	\$10	\$6	\$4	\$18	\$8
6	Software Packages	95023	\$4	\$0	\$0	\$2	\$122	\$0

#### **Comments/Additional Details for Highlight Line Items**

1. FY 02/03, Payment of previous years' past due invoices; FY 03/04, FY 04/05, Increases to DUI Toxicology Laboratory; FY 05/06, Same & Increase in charges for records storage and transcription services; FY 06/07, Transfer of DUI budget to General Government Index Code as this is not a ME function or part of ME Mission. The ME Department will continue to oversee the DUI Laboratory.
2. FY 02/03, Payment of previous years' past due invoices; FY 03/04-FY 06/07 Increases in maintenance for toxicology instrumentation, digital photography equipment, and transfer of maintenance of digital photography mini-laboratory from trust fund to general fund as trust fund is phasing out.
3. FY02/03-FY04/05 Increases in travel costs and fluctuations in locations for training seminars; FY 05/06 and FY 06/07 Increases in new Toxicology Laboratory personnel required to attend training seminars, increased participation and location costs by Drs and Toxicology Laboratory personnel required to attend training seminars, training provided to Forensic Photography Bureau for certification in digital photography, training provided to Investigators for certification required by the National Association of Medical Examiners to maintain departmental accreditation, and travel to obtain instruction for new toxicology instrumentation.



4. FY 02/03, Payment of previous years' past due invoices; FY 03/04-FY06/07 increases in the cost of cremations and the number of indigent burials. Budget for FY 05/06 did not reflect unanticipated contract increases.
5. Department expenditure in computer equipment fluctuates as servers are replaced. This applies to all years.
6. FY 05/06 Projection-Expenditure to purchase a Laboratory Management Information System (LIMS) Software that produces computerized data and reports from toxicology instrumentation and ties it into the Coroner Medical Examiner (CME) software currently in use in the department. This will eliminate the production of data and reports currently written by hand and will produce information long requested in a rapid and efficient manner by law enforcement agencies and Medical Examiner staff.

**Capital Projects:****CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

**2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

DEPARTMENT:		Medical Examiner										
		2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE		TOTAL
Other County Sources												
	Capital Outlay Reserve	200	0	500	0	0	0	0	0	0		500
	Total:	200	0	500	0	0	0	0	0	0		500
	Department Total:	200	0	500	0	0	0	0	0	0		500

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000s)

**2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

<b>Public Safety</b>										
		<b>PRIOR</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>FUTURE</b>	<b>TOTAL</b>
<b>Equipment Acquisition</b>										
	MEDICAL EXAMINER EQUIPMENT AND FACILITY IMPROVEMENTS	0	500	0	0	0	0	0	0	500
	<b>Department Total:</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

## **Police Department Summary of FY 2006-07 Budget Submission**

### **Issues impacting the department's FY 2006-07 budgets include:**

#### **Department Issues:**

- As a result of new State legislation, which became effective December 1, 2005, all sexual offenders and predators, including those under the supervision of the Florida Department of Corrections, must report to the Sheriff's Office of their County of residence in person, twice a year to reregister their information. With the passage of the Florida Jessica Lunsford Act, the Miami-Dade Police Department has become legally responsible for implementation of an enhanced monitoring system for all sexual offenders and predators who reside in Miami-Dade County, regardless of whether they live in a municipal jurisdiction. Additionally, the Florida Department of Law Enforcement (FDLE) will require all sheriff offices to electronically upload this information to the FDLE database within 48 hours of receipt of new information. These changes to the State Statutes regarding sexual offenders and predators, will greatly impact the responsibilities and workload of the Department
- Annual growth of Miami-Dade County is placing a demand on the ability to continue quality services. The growth pattern of the County is expected to continue. There is a need to address the matter and reduce response times as the development west and south expands. Based on the 1990 and 2000 Census' the County experienced a 16 percent growth in population. The crux of the growth has largely been, and continues to be, in the western and southern regions. Housing units, which are defined as any residential dwelling; e.g., condominium, town home, or stand-alone house, have also been experiencing a rise of five percent every five years. In some of the minor municipal statistical areas cited in the CDMP there have been increases as high as 25 percent. Southern areas may experience an increase as high as 481 percent by the year 2030. Based on the Census, Miami-Dade County averages 3.1 people per unit in the unincorporated areas, which is above the state average of 2.5
- Law Enforcement Trust Fund (LETF) - reduced revenue trend continues. FY 05/06 (first 4 months) only \$453,301. FY 05/06 had just over \$1 million in new projects to be awarded for funding
- Department is required to perform numerous in-kind events throughout the year and will need an additional in-kind reserve for police services with Super Bowl 41 being in Miami in January 2007
- Enhanced Enforcement Initiative (EEI) will need approximately 1.4% in order to perform the same level of service - largely due to merit and contractual raises

#### **Activity Issues:**

##### **Police Services**

- Continuation of mitigation and contractual agreements including specialized for the municipalities contracting police services
- Reduction of Emergency and Routine response times
- Continual County growth and the demand for police services and the need to increase personnel

### Investigative Services

- Continued funding for Enhanced Enforcement Initiatives for activities such as RID, TNT, Gang Enforcement, Warrant Sweeps, and other enforcement initiatives in support of district activities
- Passage of the Jessica Lunsford Act and the mandate to enhance the tracking and monitoring of Sexual Predators
- Establishment and expansion of the Homeland Security Bureau and the Computer Forensics Laboratory

### Operational Support

- Training Bureau - addition of two PSA classes and one BLE class
- Central Records - continuation of the Electronic Document Management System
- Includes In-Kind support to the Juvenile Services Department (three Lieutenants) as well as First and Second Dollar fines associated with expenses
- Need for additional space for the Property and Evidence Bureau
- Updating of 30 year old facilities (generators, electrical systems and furniture)

### Technical Services

- Continued funding for the Crime Lab and Crime Scene Bureaus
- Efficiency enhancements through technology (hardware, software, and systems)

### Specialized Police Services

- Continued funding for Enhanced Enforcement Initiatives to include Regional Parks, Holiday Initiatives, DUI, Police Operations Bureau and Special Patrol activities

### Illegal Dumping

- Solid Waste Management will continue to provide funding for illegal dumping (\$1.178 million)

### Emergency 911

- Response times and appropriate usage of 911 system

### Operating Revenues:

REVENUES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$86,930	\$109,414	\$113,080	\$132,508	\$130,660	\$143,652
UMSA	General Fund UMSA	\$309,911	\$314,212	\$294,979	\$316,542	\$316,155	\$317,991
PROP	911 Fees	\$11,215	\$11,369	\$11,903	\$11,422	\$13,212	\$13,620
PROP	Carryover	\$9,032	\$5,003	\$5,213	\$3,531	\$4,269	\$3,076
PROP	Contract Service	\$6,130	\$12,650	\$43,612	\$46,464	\$59,907	\$54,601
PROP	Interest Income	\$59	\$35	\$376	\$54	\$91	\$91
PROP	Miscellaneous	\$404	\$550	\$1,332	\$1,410	\$1,230	\$1,239
PROP	Traffic Violation Surcharge	\$1,200	\$963	\$0	\$0	\$0	\$0

REVENUES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Parking Violation Surcharge	\$2,340	\$1,876	\$1,851	\$1,804	\$1,804	\$1,800
INTERTRNF	Interagency Transfers	\$1,518	\$1,518	\$12,422	\$12,771	\$1,518	\$13,100
FED	Federal Grants	\$3,489	\$2,545	\$1,082	\$1,240	\$1,240	\$722
TOTAL REVENUE		\$432,228	\$460,135	\$485,850	\$527,746	\$530,086	\$549,892

- FY 2006-07 operating revenues are decreasing by (\$22.1) million or (4.2%) from the FY 2005-06 Budget due primarily to:
  - \$12.6 million increase in the General Fund
  - \$2.2 million increase in 911 Fees
  - (\$455,000) decrease in Carryover
  - \$8.1 million increase in Contract Services
  - (\$171,000) decrease in Miscellaneous
  - \$329,000 increase in Interagency Transfers
  - (\$518,000) decrease in Federal Grants
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$117.7 million or 27.2% due primarily to:
  - \$64.8 million increase in the General Fund
  - \$2.4 million increase in 911 Fees
  - (\$5.9 million) decrease in Carryover
  - \$48.5 million increase in Contract Services
  - \$835,000 increase in Miscellaneous
  - (\$1.2 million) decrease in Traffic Violation Surcharge
  - (\$540,000) decrease in Parking Violation Surcharge
  - \$11.6 million increase in Interagency Transfers
  - (\$2.8 million) decrease in Federal Grants

### **Operating Expenditures:**

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$242,860	\$257,098	\$265,626	\$279,502	\$288,011	\$287,782
	Overtime Salary	\$26,764	\$28,915	\$34,529	\$35,266	\$36,830	\$36,700
	Fringe	\$73,369	\$86,945	\$92,777	\$106,071	\$104,668	\$115,675
	Overtime Fringe	\$6,390	\$7,357	\$8,943	\$9,144	\$10,407	\$9,232

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
	Other Operating	\$67,164	\$67,333	\$71,420	\$86,747	\$77,450	\$89,079
	Capital	\$7,018	\$3,624	\$4,377	\$6,116	\$5,290	\$6,874
TOTAL OPERATING EXPENDITURES		\$423,565	\$451,272	\$477,672	\$522,846	\$522,656	\$545,342
	Debt Services	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$1,180	\$634	\$739
	Transfers	\$3,660	\$3,650	\$3,909	\$3,720	\$3,720	\$3,811
	OthNonOper	0	0	0	0	0	0
	IntraDepartmental	0	0	0	0	0	0
TOTAL EXPENDITURES		\$427,225	\$454,922	\$481,581	\$527,746	\$527,010	\$549,892
REVENUES LESS EXPENDITURES		\$5,003	\$5,213	\$4,269	\$0	\$3,076	\$0

- FY 2006-07 operating expenditures are increasing by \$22.1 million or 4.2% from the FY 2005-06 Budget due primarily to:
  - \$8.3 million increase in Salary
  - \$1.4 million increase in Overtime Salary
  - \$9.7 million increase in Fringes
  - \$2.3 million increase in Other Operating
  - \$758,000 increase in Capital
  - (\$441,000) decrease in Reserves
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$122.7 million or 28.7% due primarily to:
  - \$44.9 million increase in Salary
  - \$9.9 million increase in Overtime Salary
  - \$42.3 million increase in Fringes
  - \$2.8 million increase in Overtime Fringes
  - \$21.9 million increase in Other Operating
  - (\$144,000) decrease in Capital
  - \$739,000 increase in Reserves
  - \$151,000 increase in Transfers

**Payments To Other Departments:**

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission Top of Form
Board of County Commissioners	Sergeant at Arms assigned to Commission	No	\$450	\$450	\$450	\$450	\$450	\$450
Judicial Administration	Court Standby Program General Fund	Yes	\$150	\$154	\$149	\$155	\$0	\$175
Communications	MDTV Promotional ADS and Broadcast Engineer General Fund	Yes	\$85	\$124	\$120	\$132	\$132	\$132
County Manager's Office	Assistant to the County Manager's Office General Fund	No	\$0	\$103	\$21	\$0	\$0	\$0
Communications	Communications Department - Promotional Spots Program	No	\$85	\$85	\$85	\$85	\$85	\$85
Total Transfer to other Departments			<b>\$770</b>	<b>\$916</b>	<b>\$825</b>	<b>\$822</b>	<b>\$667</b>	<b>\$842</b>

- FY 2006-07 total payments to other departments are increasing by \$20,000 or 2.4% due primarily to Judicial Administration (Court Standby Program).
- Over the five (5) year period. FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$72,000 or 9.3% due primarily to Communications.

**Payments From Other Departments:**

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department(from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission Top of Form
Environmental Resources Management	Police - Environmental Crimes Unit	No	\$340	\$340	\$340	\$340	\$340	\$340
Solid Waste Management	Police - Illegal Dumping Enforcement	No	\$1,178	\$1,178	\$1,178	\$1,178	\$1,178	\$1,178
Total Transfer from other Departments			<b>\$1,518</b>	<b>\$1,518</b>	<b>\$1,518</b>	<b>\$1,518</b>	<b>\$1,518</b>	<b>\$1,518</b>

### **Personnel Positions and Salaries and Fringes:**

full-time positions only			
Top of Form Activity Bottom of Form	Changes	Date	Count +/-
FY 2005-06 Final Adopted Budget		10/1/2005	4399 Botto m of Form Top of Form
FY 2006-07 Budget Submission		2/1/2006	4399
Municipalities	approved overages	10/01/2006	15
Administration	approved overages	10/01/2006	2
Municipalities	proposed overages	10/01/2007	20
Enhancements			105
FY 2006-07 Proposed Budget			4,541

- FY 2006-07 personnel costs total \$449.4 million, which includes \$287.8 million of salaries, \$124.9 million of total fringes and \$36.7 million in overtime. The Department has 4,541 positions which is an increase of 142 or 3.2%.
- FY 2006-07 personnel costs are increasing by \$19.4 million or 4.5% from the FY 2005-06 Budget.

### **Vacant Personnel Positions:**

The department has not reported vacancies as of June 30, 2006.



**Proposed New Efficiencies:**

(\$ in 000s)				FY 2005-06			FY 2006-07		
Activity	Description of Efficiency / Improvement	Related Outcome	Implementation Date *		Net Positions	Performance Impact		Net Positions	Performance Impact
	Renegotiated long distance and cellular rates. Result of audit of regular, SUNCOM and Watts lines	PS1-7	6/1/2004	400	0	Fiscal efficiency by using actual operating lines and continued annual savings	400	0	Fiscal efficiency by using actual operating lines and continued annual savings
	Insurance expense reduction based on Risk Management's estimates due to actual reimbursements from municipal contract services for staffing	PS1-7	10/1/2005	380	0		380	0	
Police Services	Overhead and Mitigation increase from municipal contracts (anticipated new Cutler Bay contract \$183,000)	PS1-7	10/1/2005	361	0		544	0	
Administration	Payment of Lessor for rental property	PS1-7	10/1/2005	358	0	Property and Evidence and BLE expansion did not occur	0	0	
Technical Services	Systems Support Services Outside Contracts	PS1-7	10/1/2005	296	0	Based on historical savings from prior years and contractual values	0	0	
Operational Support	Janitorial Service	PS1-7	10/1/2005	100	0	Contract negotiations for COLA increases not projected for 6 months	60	0	
<b>Totals</b>				<b>1895</b>	<b>0</b>		<b>1384</b>	<b>0</b>	

**Budget Adjustments:**

There are no budget adjustments anticipated.

### Police Department Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Citizens Crime Watch	60616	\$150	\$150	\$150	\$200	\$200	\$200
2	Victims Service Center	60614	\$150	\$150	\$350	\$450	\$450	\$450
3	Travel Costs	31210	\$539	\$537	\$533	\$749	\$749	\$717
4	Communications Department – Promotional Spots Program	00180	\$85	\$85	\$85	\$85	\$85	\$85
5	Contract Temporary Employee Costs	21510	\$287	\$122	\$42	\$156	\$104	\$156

#### **Comments/Additional Details for Highlight Line Items:**

1. The Citizens Crime Watch program of MDPD is a proactive program that engages neighbors in different communities throughout Miami-Dade County. The program benefits include getting to know your neighbors better, reducing worries about breaking and entering, developing pride in communities and the police department. It provides members of a community better knowledge of the law and self-protection and getting involved without risk or cost in stopping crime and making the community safer. In order for this program to work effectively, a proposed budget of \$200,000 has been requested for FY 2006-07. This represents an increase of \$50,000 when compared to historical FY 2003-03 through FY 2004-05. This increase was awarded by the Board of County Commissioners in order to meet services demand for FY2006-07.
2. The Victims Services Center Program provides services to victims of crimes in Miami-Dade County. Services provided include counseling to survivor victims and funeral services arrangements to the family members. They also work with international embassies when it is necessary to transfer bodies or request visas for family members. This program has

currently 4 Victims Services Coordinators, 3 under the Domestic Crimes Bureau, and 1 under Sexual Crimes Bureau. Their proposed budget for FY 2006-07 is \$450,000, which will be used to pay for the Victims Services Coordinators salaries, services provided to the community and general office expenditures. An increase of \$100,000 was awarded by the Board of County Commissioners in order to meet services demand for FY 2006-07.

3. The Miami-Dade Police Department incurs travel cost for business and educational purposes. Police officers are required to travel outside of the County for investigative purposes or mandatory trainings. Travel cost has remained constant during historical FY 2002-03 through FY 2004-05. An increase in travel cost of \$216,000 was added to FY2005-06 due to projected additional travel expenditures. However, for FY 2006-07 the proposed budget shows a reduction of \$32,000 in travel cost. This reduction is consistent with several reductions requested by OSBM Budget Analyst for proposed FY 2006-07.
4. The Communications Department Promotional Spots Program consists of air time on a local County TV program. The cost of this program is \$85,000 annually, and it has remained constant during the past 5 year. This amount is used to pay for the cost of air time in local TV.
5. Contract Temporary Employee Costs incurred by MDPD are for temporary labor needed to cover for employees that are currently on leave of absence or maternity leave. Also, the False Alarm Unit and Building Maintenance Section require the use of temporary labor as part of their current operations. The Department has proactively monitored these expenditures throughout FY 2005-06 and as a result the projection for FY 2005-06 shows a reduction of \$52,000 when compared to FY 2005-06 budget. Therefore, the proposed Budget for FY 2006-07 did not increase from prior year's budget.

## Capital Projects

### CAPITAL FUNDED REQUESTS REVENUE SUMMARY

#### 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:

Police

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	0	1,265	860	2,000	3,000	4,000	2,500	250	2,265	16,140
<b>Total:</b>	<b>0</b>	<b>1,265</b>	<b>860</b>	<b>2,000</b>	<b>3,000</b>	<b>4,000</b>	<b>2,500</b>	<b>250</b>	<b>2,265</b>	<b>16,140</b>
<b>Impact Fees/Exactions</b>										
Police Impact Fees	0	0	1,000	0	0	0	0	0	0	1,000
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	1,100	1,100	2,000	44	0	0	0	0	0	3,144
General Fund Contribution	400	200	0	0	0	0	0	0	0	200
Operating Revenue	0	500	0	0	0	0	0	0	0	500
<b>Total:</b>	<b>1,500</b>	<b>1,800</b>	<b>2,000</b>	<b>44</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,844</b>
<b>Department Total:</b>	<b>1,500</b>	<b>3,065</b>	<b>3,860</b>	<b>2,044</b>	<b>3,000</b>	<b>4,000</b>	<b>2,500</b>	<b>250</b>	<b>2,265</b>	<b>20,984</b>

### CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

#### 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

## Public Safety

(\$ in 000s)				<b>PRIOR</b>	<b>2006- 07</b>	<b>2007- 08</b>	<b>2008- 09</b>	<b>2009- 10</b>	<b>2010- 11</b>	<b>2011- 12</b>	<b>FUTURE</b>	<b>TOTAL</b>
<b>Capacity-Improving Projects</b>												
POLICE CAPACITY ENHANCEMENT PROJECTS				0	1,000	0	0	0	0	0	0	1,000
<b>Equipment Acquisition</b>												
EMERGENCY GENERATORS FOR DISTRICT STATIONS				760	130	0	0	0	0	0	0	890
HOMELAND SECURITY TACTICAL EQUIPMENT				0	0	0	0	0	0	0	865	865
LESS-LETHAL WEAPONS				1,100	600	0	0	0	0	0	0	1,700
<b>Facility Expansion</b>												
CRIME SCENE INVESTIGATION BUREAU EXPANSION				200	900	44	0	0	0	0	0	1,144
<b>New Police Facilities</b>												
BOMB DISPOSAL RANGE				0	0	0	0	0	0	0	500	500
DRIVING RANGE				0	0	0	1,545	775	0	0	0	2,320
EQUINE FACILITY				0	0	500	815	0	0	0	0	1,315
PROPERTY AND EVIDENCE STORAGE FACILITY				500	500	0	0	0	0	0	0	1,000
<b>Police Facility Renovation</b>												
EMERGENCY OPERATIONS CENTER RENOVATIONS				0	0	0	0	0	0	0	250	250
NORTHSIDE POLICE STATION				0	0	0	3,325	3,225	2,450	350	650	10,000
<b>Department Total:</b>				<b>2,560</b>	<b>3,130</b>	<b>544</b>	<b>5,685</b>	<b>4,000</b>	<b>2,450</b>	<b>350</b>	<b>2,265</b>	<b>20,984</b>